

## John Heseltine LPP MCIP

Senior Planner

John Heseltine has graduate degrees in both Urban and Regional Planning, and Public Administration. He began his career in 1979 and has worked extensively in all four Atlantic Provinces, Ontario, Quebec, Alberta, BC, the Yukon, and the Northwest Territories, as well as internationally.

John has a strong background as a project manager, and well-developed skills in social research and demography. The range of his project work covers a wide variety of disciplines, including land use planning, public administration, marketing, data processing, and management consulting. He has been involved in the preparation of more than 40 municipal or special area plans, most often as project manager. He has also managed studies of nearly every category of municipal service delivery, and has dealt with such diverse subjects as urban forestry, water resource protection, and video lottery terminal use. He is a recognized expert in municipal governance and boundary reviews.

### EDUCATION

Master of Public Administration, Dalhousie University, Halifax, Nova Scotia, 1991

Master of Urban and Regional Planning, Queen's University School of Urban and Regional Planning, Kingston, Ontario, 1979

Bachelor of Arts, History Honors, Carleton University, Ottawa, Ontario, 1976

### REGISTRATIONS

Envision™ Sustainability Professional, ENV SP, Institute for Sustainable Infrastructure

### MEMBERSHIPS

Member, Canadian Institute of Planners

### AWARDS

#### 2018 Atlantic Planners Institute | API Award for Planning Excellence Comprehensive Policies and Plans

City of Moncton Downtown Core Community Improvement Plan with Trace Planning and Design

#### 2012 API Award for Planning Excellence Special Research Study Honourable Mention

Municipality of the District of Guysborough Governance Study

#### 2012 API Award for Planning Excellence Comprehensive Plan and Policies

Municipality of the County of Cumberland Environmental Planning Framework

#### 2007 Canadian Institute of Planners | CIP National Award of Excellence - Recreational Planning

Blue Mountain/Birch Cove Lakes Land Suitability Assessment

#### 2004 CIP National Award of Excellence

Saint John Inner Harbour Study with Urban Strategies

### SELECTED PROJECT EXPERIENCE

#### MUNICIPAL PLANS

Official Plan and Development Bylaw Preparation | Rural Municipality of Crapaud, PE | Project Manager (ongoing)

Official Plan, Zoning Bylaw, and Subdivision Control Bylaw Review | Town of Cornwall, PE | Project Manager (ongoing)

Official Plan and Zoning Bylaw Update | Community of Brudenell, PE | Project Manager

\* denotes projects completed with other firms

Official Community Plan and Zoning Bylaw Update  
| Dawson City, YK | Project Communications

Community Plan for Selkirk First Nation | Pelly  
Crossing, YT | Demographer

Hall Beach Municipal Plan | Sanirajak (formerly  
Hall Beach), NU | Demographer

Official Plan and Zoning Bylaw Update |  
Montague, PE | Project Manager

Northeast Avalon Regional Plan | Province of  
Newfoundland and Labrador | Lead Planner

Municipal Plan Review | Town of St. Albans, NL |  
Demographic Analyst/Advisor

Municipal Plan Review and Zoning Bylaw Update |  
Town of Oromocto, NB | Project Manager

Labrador West Growth Strategy | Towns of  
Labrador City and Wabush, NL | Participant

Environmental Plan Amendment | Cumberland  
County, Nova Scotia | Researcher/Report Author

Petitcodiac Rural Plan\* | Town of Petitcodiac, NB |  
Project Manager

Municipal Plan Review\* | City of St. John's, NL |  
Project Manager

Nackawic Municipal Plan Review\* | Town of  
Nackawic, NB | Demographic Analyst/Advisor

Windmill Road Corridor Study\* | City of Dartmouth,  
NS | Project Planner

Peggy's Cove Development Policies and  
Guidelines\* | Province of NS | Project Manager

Bedford Highway Commercial Area Plan\* | City of  
Halifax, NS | Project Planner

Spring Garden Road Commercial Area Plan\* | City  
of Halifax, NS | Project Planner

## **COMMUNITY PLANNING**

Downtown Core Community Improvement Plan |  
City of Moncton, NB | Policy Planner

Integrated Community Sustainability Plan | CBRM,  
NS | Project Manager

Kings Vision 2050 Regional Planning Process |  
Kings County, NS | Project Manager

Integrated Community Sustainability Plan | Town  
of Windsor, NS | Project Manager/Demographic  
Forecaster

Integrated Community Sustainability Plan | Town  
of Hampton, NB | Demographic Forecaster

Integrated Community Sustainability Plan | Town  
of Shelburne, NS | Demographic Forecaster

Walton Community Development Business Plan\* |  
East Hants Municipality, NS | Project Manager

Kennetcook Community Development Business  
Plan | East Hants Municipality, NS\* | Project  
Manager

Spring Garden Road/Queen Street Joint Public  
Lands Plan\* | HRM, NS | Project Manager

Durrell's Island Tourism-Related Land Use Study\*  
| Guysborough RDA, NS | Project Manager

D'Escousse Development Plan\* | Isle Madame,  
NS | Project Manager

Eastern Passage Development Plan\* | Halifax  
County, NS | Demographic Forecaster

Elmsdale Development Plan\* | East Hants  
Municipality, NS | Project Manager

Broadway Tourism Marketing Strategy\* | City of  
Corner Brook, NL | Project Manager

Downtown Development Plan\* | Town of Westville,  
NS | Project Manager

Downtown Business Development Plan\* | Town of Yarmouth, NS | Project Manager

Downtown Development Plan\* | Town of Middleton, NS | Project Manager

Sackville Business Park Marketing and Promotion Strategy\* | Sackville, NS | Project Manager

#### **RECREATION MASTER PLANNING AND DEVELOPMENT**

Kings Regional Recreation Needs Assessment | Municipalities of Kings County, NS | Project Manager

Southwest New Brunswick Regional Recreation Master Plan | Southwest New Brunswick Service Commission | Project Manager

Recreation Master Plan | Town of Amherst, NS | Project Manager

Trails and Outdoor Recreation Master Plan | City of Williams Lake, BC | Demographic Analyst

Trails Vision and Strategy\* | Kings County, NS | Research Coordinator

Recreation Needs Assessment\* | Town of New Glasgow, NS | Project Manager

Recreation Inventory and Needs Assessment Study\* | Recreation Antigonish, NS | Project Manager

Recreation Needs Assessment\* | Town of Westville, NS | Project Manager

Recreation Needs Assessment\* | East Hants Municipality, NS | Project Manager

Community Facilities Needs Assessment\* | Town of Nain, NL | Project Manager

Halifax Recreation Facilities 3P Study\* | HRM, NS | Participant

#### **MUNICIPAL GOVERNANCE AND ADMINISTRATION**

Windsor-West Hants Consolidation Governance Review | Region of Windsor-West Hants, NS | Project Manager

Municipal Expansion Feasibility Study | Town of Deer Lake, NL | Project Manager

Lourdes/West Bay/Piccadilly Feasibility Study | Town of Lourdes, NL | Project Manager

West River Municipal Growth Management Study | Rural Municipalities of Afton, Bonshaw, Meadowbank, New Haven-Riverdale, and West River, PE | Project Manager

Electoral Boundary Review | Municipality of the District of Clare, NS | Project Manager

Municipal Reorganization Feasibility Study | Towns of Wabush and Labrador City NL | Project Manager

Electoral Boundaries Review | Chignecto-Central School Board, NS | Project Manager

Town of Mulgrave/District of Guysborough Polling District Boundary Review | Town of Mulgrave, NS | Project Manager

Municipality of the County of Kings Governance and District Boundary Review | Kings County, NS | Project Manager

Town of Springhill/Municipality of the County of Cumberland Governance and District Boundary Review | County of Cumberland, NS | Project Manager

Municipal Council Size Review | Town of Middleton, NS | Project Manager

Town of Hantsport/Kings County/District of West Hants Governance Study | Town of Hantsport, NS | Project Manager

Town of Bridgetown/Annapolis County  
Governance and District Boundary Review | Town  
of Bridgetown, NS | Project Manager

Boundaries and Governance Review | Richmond  
County, NS | Project Manager

Organization Review | Annapolis District Planning  
Commission, NS | Project Manager

Halifax Transportation Authority Study | HRM, NS |  
Project Manager

Organization Review | Pictou County Shared  
Services, NS | Project Manager

Electoral District Boundaries Review | HRM, NS |  
Project Manager

Town of Canso/District of Guysborough  
Governance Study | District of Guysborough, NS |  
Project Manager

Council Size and Boundaries Review | CBRM, NS  
| Project Manager

Amalgamation Review | 1999, 2004, 2007, 2011 |  
City of St. John's, NL | Project Manager

Urban Boundary Review | Township of Lanark  
Highlands, ON | Demographer

Urban Boundary Review | City of Clarence-  
Rockland, ON | Demographer

Governance and Administration Review\* | Town of  
Middleton, NS | Research Lead

Southlands Annexation Response\* | City of St.  
John's, NL | Project Manager

Response to Pearl Estate Annexation Application\*  
| City of St. John's, NL | Project Manager

Application for Preliminary Annexation Order\* |  
Town of Antigonish, NS\* | Project Manager

Prince Edward Island Municipal Reform Cost-  
Benefit Study\* | Province of PEI | Project Manager

Northeast Avalon Municipal Organization Study\* |  
City of St. John's, NL | Project Manager

### **HOUSING STUDIES**

Nova Scotia Housing Registry Feasibility Study |  
ViewPoint Realty, HRM | Project Manager  
(ongoing)

Housing Needs Assessment | Town of Woodstock,  
NB | Project Manager

Residential Landlord Licensing Study | HRM, NS |  
Project Manager

Population and Housing Forecasts | Town of  
Rothesay, NB | Project Manager

Population and Housing Forecasts | Town of  
Antigonish, NS | Project Manager

Quantifying the Costs and Benefits of Alternative  
Growth Scenarios | HRM, NS | Project Manager

Housing Demand Study | Town of Stratford, PE |  
Demographic Analyst

Housing Study | Town of Annapolis Royal, NS |  
Project Manager

### **DEMOGRAPHIC MODELLING**

Demographic Forecasting Model | City of Medicine  
Hat, AB | Project Manager

Population and Economic Assessment | Town of  
Amherst, NS | Project Manager

CBRM and Cape Breton Demographic Modeling |  
CBRM, NS | Project Manager

Halifax Demographic/Development Forecasting  
Model\* | Private Client, HRM, NS | Project  
Manager

Demographic Forecasting Model | Greater  
Moncton Planning District Commission\* | Moncton,  
NB | Project Manager

Quinte Region Growth Management Strategy\* |  
Quinte Region, ON | Demographic Forecaster

Rate Reviews for local water and sewer projects  
for over 90 Eastern Ontario Municipalities\* |  
Province of Ontario | Demographic Forecaster

#### **DEVELOPMENT FEASIBILITY ANALYSIS**

Snides Lake and Shubie Heights Due Diligence  
Studies | Sipekne'katik First Nation, NS | Project  
Manager

Wallace Hill Feasibility Study and Business Case |  
Sipekne'katik First Nation, NS | Project Manager

Garlands Crossing Engineering Review and  
Concept Plan | District of West Hants, NS | Project  
Manager

Glooscap Landing Feasibility Study | Glooscap  
First Nation, NS | Project Manager

Business Parks Market Analysis Readiness and  
Expansion Plans | East Hants Municipality, NS |  
Project Manager

Richmond Place Land Use Study\* | Private Client,  
Halifax, NS | Project Manager

Thornvale Land Use Review\* | Canada Lands,  
Halifax, NS | Project Manager

Condominium Feasibility Assessment\* | Private  
Client, Fredericton, NB | Project Manager

Downtown Highest and Best Use Study\* | Town of  
Truro, NS | Project Manager

#### **FEASIBILITY STUDIES**

Queens Wharf Master Plan | Mi'kmaq Confederacy  
of PEI | Project Manager

Solar Aquatics Sewage Treatment Study\* | City of  
Airdrie, AB | Project Manager

RecPlex Business Opportunity Assessment\* |  
Region of Queens, NS | Project Manager

Recreation Centre Survey and Needs  
Assessment\* | East Hants Municipality, NS |  
Survey Designer and Manager

Shelburne Visitor Information Centre Feasibility  
Study\* | Southwest Nova Scotia RDA, NS | Project  
Manager

Aluminum Plant Scoping Study\* | Private Client,  
NS | Project Manager

Multi-Purpose Facility Feasibility and Siting Study\*  
| District of Lunenburg, NS | Project Manager

Arena Needs Assessment and Feasibility Study\* |  
Town of Berwick, NS | Project Manager

Shubenacadie Canal Tourism Revenue Feasibility  
Study\* | Province of NS | Project Manager

Arena Feasibility Study\* | Town of Makkovik, NL |  
Project Manager

#### **ECONOMIC IMPACT ANALYSIS**

Multiplex Economic Impact Assessment | City of  
Miramichi, NB | Project Manager

Fiscal Impact Analysis of Dartmouth Crossing  
Retail Development\* | Private Client, HRM, NS |  
Project Manager

Airport Master Plan\* | Halifax International Airport  
Authority, NS | Economic Analyst

Socioeconomic Impact Assessment of Video  
Lottery Terminals\* | Province of NS | Project  
Manager

Tall Ships Impact Assessment 2000\* | Waterfront  
Development Corporation, NS | Project Manager

Inner Harbor Study\* | City of Saint John, NB |  
Economic and Financial Analyst

Barrington Bypass Economic Impact Assessment\*  
| District of Barrington, NS | Project Manager

Saint John West Power Centre Economic Impact Assessment\* | Private Client, Saint John, NB | Project Manager

#### **LAND PLANNING**

Truro Industrial Park Expansion Plan\* | Colchester RDA, NS | Project Manager

Business Park Concept Plan\* | Town of Stewiacke, NS | Project Manager

Bedford Institute of Oceanography Master Plan\* | Public Works and Government Services Canada | Project Manager

Ocean Breeze Estates Master Plan\* | Private Client, HRM, NS | Project Manager

SYSCO Land Use Plan Update for Harbourside Commercial Park\* | NS Lands | Project Manager

Forest Lakes Country Club\* | Terra Firma Development, NS | Project Planner

Stoney Brook Court\* | Private Client, Halifax, NS | Project Manager

#### **SUBDIVISION PLANNING/PROCESSING**

Timberlea Village Subdivision\* | Havill Developments, NS | Urban Design

Lobster Point Subdivision Plan\* | Private Client, Chester, NS | Project Manager

Subdivision Plan to Support Valuation of Expropriated Land\* | City of Dartmouth, NS | Urban Designer

Mount Uniacke Business Park\* | East Hants Municipality, NS | Project Manager

Pleasantville Lotting Plan\* | Canada Lands, St. John's, NL | Project Manager

Corey Estates Subdivision\* | Destiny Developments, NS | Project Manager

Meadows Subdivision Development\* | Private Client, Falmouth, NS | Project Planner

Berwick Heights Community Development Master Plan\* | Private Client, Kings County, NS | Project Manager

#### **LAND DEVELOPMENT**

Planning and Development Services | Rural Community of Brudenell, PE | Project Manager

Kings Wharf Development Approvals\* | Fares Real Estate, NS | Project Planner

Spryfield Rezoning\* | Sobeys Inc., NS | Project Planner

Fall River Rezoning\* | Sobeys Inc., NS | Project Planner

Planning and Development Services\* | Town of Amherst, NS | Expert Advisor

#### **FACILITY PLANNING**

Planning and GIS Services | Halifax Regional Centre for Education, NS | Project Manager (ongoing)

Kings Municipal Complex Site Selection | Kings County, NS | Project Planner

Halifax Forum Refurbishment and Expansion Business Case Review | HRM, NS | Project Manager

Dartmouth Sportsplex Business Case Review | HRM, NS | Project Manager

Fire Services Study | Cumberland County, NS | Project Manager

Application for Green Municipal Funding for Hammonds Plains Four-pad Arena | HRM, NS | Project Manager

St. John's Mile One Centre Siting Study\* | City of St. John's, NL | Project Manager



Cobequid Community Health Centre Siting Study\*  
| Province of NS | Project Manager

Facility Master Plan\* | Halifax Regional School  
Board, NS | Demographic Analyst

Zone 4 Fire Station Location Study\* | Goffs, NS |  
Project Manager

Halifax Core Area Fire Station Location Study\* |  
Halifax-Dartmouth, NS | Project Manager

#### **MANAGEMENT CONSULTING**

Manual of Professional Practice\* | Association of  
Professional Engineers of Nova Scotia | Project  
Manager

Technical Guide on Concrete Potato Storage  
Structures\* | Cement Association of Canada\* |  
Halifax, NS | Project Manager

Canadian Land Development Industry Sector  
Study\* | CMHC | Atlantic Canada Coordinator

Assessment of Proposed Industrial Park  
Management Agreement\* | Colchester RDA, NS |  
Project Manager

Visitor Information Services Assessment Study\* |  
Province of NS | Project Manager

Trenton Six Public Awareness Program\* | NS  
Power | Project Manager

Tracadie UXO Survey\* | Department of National  
Defence | Manager of Community Liaison

#### **MARKET ASSESSMENTS**

County Fair Mall Market Impact Assessment\* |  
Atlantic Shopping Centres\*, Summerside, PE |  
Project Manager

Fort Edward Mall Market Study\* | Atlantic  
Shopping Centres\*, Windsor, NS | Project  
Manager

Pictou County Market Study\* | Atlantic Shopping  
Centres\*, Pictou County, NS | Project Manager

Tantallon Market Study\* | Atlantic Shopping  
Centres\*, Tantallon, NS | Project Manager

Porters Lake Market Study\* | Atlantic Shopping  
Centres\*, Porters Lake, NS | Project Manager

Sydney Market Study\* | Atlantic Shopping  
Centres\*, Sydney, NS | Project Manager

Amherst Centre Mall Market Study\* | Atlantic  
Shopping Centres, Amherst, NS | Project Manager

Hubbards Trade Area Analysis\* | Atlantic  
Shopping Centres\*, Hubbards, NS | Project  
Manager

Market Studies for Coldbrook and Kingston  
Shopping Centre Proposals\* | Kings County, NS |  
Project Manager

#### **MARKET RESEARCH**

Optimist Dinghy Market Study for Purchasers of  
Small Boats\* | Private Client, Bedford, NS |  
Participant

Nova Scotia Composting and Vermicomposting  
Studies\* | Private Client, Halifax, NS | Project  
Manager

Hovercraft Market Study\* | Iles-de-la-Madeleine,  
QC | Survey Designer and Manager

Natural Gas Market Study\* | Halifax, NS | Survey  
Designer and Manager

NS Campground Competitiveness Study and  
Strategic Plan\* | Halifax, NS | Survey Designer  
and Manager

## **PARKS MASTER PLANNING AND DEVELOPMENT**

Western Common Wilderness Common Master Plan\* | HRM, NS | Research Coordinator

Brierly Brook Park/Walkway Feasibility Study and Plan\* | Antigonish, NS | Project Planner

East Hants Municipality Open Space Study\* | East Hants Municipality, NS | Project Manager

SYSCO Greening Project, Trails Development\* | CBRM, NS | Project Manager

City of St. John's Urban Forest Management Master Plan\* | St. John's, NL | Project Manager

Blue Mountain/Birch Cove Lakes Land Suitability Assessment\* | HRM, NS | Research Coordinator

City of Charlottetown Parks Master Plan\* | Charlottetown, PE | Research Coordinator

## **SOCIAL IMPACT ASSESSMENTS**

Socioeconomic Component for Environmental Assessment\* | TransMaritime Pipeline Project, NB and NS | Project Coordinator

Socioeconomic Impact Assessment\* | Wilson's Fuel Natural Gas Distribution, Truro, NS | Coordinator

Land and Water Use Component Study of the Halifax Harbour Cleanup Environmental Assessment\* | Halifax-Dartmouth, NS | Project Manager

Impact of Local Government on Farm Business in Nova Scotia\* | NS Federation of Agriculture, Truro, NS | Project Manager

## **SOLID WASTE MANAGEMENT**

Organizational Review | Valley Waste, Kentville, NS | Project Manager

Waste Management Study | Nunatsiavut Government, Nain, NL | Demographer

NS Electronic Waste Management Business Impact Test\* | Province of NS | Project Manager

Recycling Study\* | Colchester County, NS | Participant

Halifax C & D Transfer Station Expansion\* | Metropolitan Authority, Halifax, NS | Project Planner

Solid Waste Disposal Review\* | East Hants Municipality, NS | Demographic Forecaster

Waste Composition Study\* | Pittsburgh Township, ON | Demographic Forecaster

Burnside Hazardous Waste Transfer Assessment Study | Metropolitan Authority, Halifax, NS | Project Manager

Nova Scotia Construction/Demolition Waste Management Guidelines | Province of NS | Project Manager

Waste Management Master Plan | Leeds-Grenville, ON | Demographic Forecaster

Waste Management Master Plan | Town of Hawkesbury, ON | Demographic Forecaster

## **STRATEGIC PLANNING**

Strategic Plan | Municipality of the District of Lunenburg, NS | Research Coordinator

Strategic Plan\* | Environmental Services Association of Nova Scotia, Halifax, NS | Project Manager

Strategic Plan\* | Canadian Land Reclamation Association, Halifax, NS | Project Manager

## **STUDIES AND EVALUATIONS**

Needs-based Study for Post-secondary Education Support | Nunatsiavut Government, Rigolet, NL | Project Manager

Prince Edward Island Infrastructure Plan 2010-2026 | Province of PE | Project Manager



Halifax Integrated Servicing Strategy\* | HRM, NS |  
Project Coordinator

Canada Infrastructure Works Program Evaluation\*  
| Province of NS | Project Manager

Final Evaluation of the Canada-Nova Scotia  
Cooperation Agreement on Economic  
Diversification\* | Province of NS | Project  
Management

#### **GEOGRAPHIC INFORMATION SYSTEMS**

Land Information Management System Selection\*  
| East Hants Municipality, NS | Project Manager

IT Infrastructure Feasibility Studies\* | Juarez and  
Matamoros, Mexico | Participant

#### **TRANSPORTATION PLANNING**

Halifax Guaranteed Ride Home and Migration  
Fund | HRM, NS | Project Planner

Parking and Transportation Accessibility Study\* |  
Bedford Institute of Oceanography, Dartmouth, NS  
| Project Manager

Shelburne Wharf Operational Plan\* | Shelburne,  
NS | Project Manager

Macdonald Bridge Approaches Study\* | Halifax-  
Dartmouth, NS | Project Planner

Sackville Comprehensive Transportation Study\* |  
Halifax County, NS | Project Manager

Module 4 (Traffic Modelling), Halifax-Dartmouth  
Regional Transportation Plan\* | Metropolitan  
Authority, NS | Project Manager

Module 2 (Socioeconomic Profile), Halifax-  
Dartmouth Regional Transportation Plan\* |  
Metropolitan Authority, Halifax-Dartmouth, NS |  
Project Manager

Traffic Management Study\* | Town of Truro, NS |  
Demographic Forecaster

New Providence Island Transportation Study\* |  
Government of the Bahamas | Demographic  
Forecaster

#### **TRANSIT**

Sydney Harbour Shuttle Ferry Feasibility Study |  
CBRM, NS | Project Manager

MusGo Cooperative Transit Study | HRM, NS |  
Project Manager

Cape Breton Handi-trans Study\* | CBRM, NS |  
Project Manager

Colchester Special Needs Transportation  
Feasibility Study\* | Truro, NS | Project Manager

#### **PARKING DEMAND STUDIES**

Downtown Truro Parking Structure Feasibility  
Study\* | Truro, NS | Survey Designer and Manager

Northwood Parking User and Visitor Study\* |  
Halifax, NS | Survey Designer and Manager

QEII Health Sciences Centre Parking Study\* |  
Halifax, NS | Project Manager

IWK Parking Demand Study\* | Halifax, NS |  
Project Manager

Downtown St. John's Parking Assessment\* | St.  
John's, NL | Project Manager

Downtown Parking Studies for the City of Halifax\* |  
Halifax, NS | Supervisor

#### **VISUAL IMPACT ASSESSMENTS**

Dartmouth View Planes Study\* | Dartmouth, NS |  
Project Planner

Visual Environment Component Study of Halifax  
Harbor Cleanup Environmental Assessment\* |  
Halifax-Dartmouth, NS | Project Manager

## **WATERSHED PLANNING**

Water Quality Monitoring Protocol | HRM, NS |  
Project Manager

Watershed Planning Flood Impact Study\* | Town  
of Perth-Andover, NB | Participant

Bras d'Or Lakes Development Guidelines\* |  
Una'maki Institute, NS | Project Manager

PEI Water/Economy Study\* | Province of PE |  
Project Manager

St. Andrew's River Watershed Management Plan\*  
| Colchester County, NS | Planning Specialist

## **EXPERT TESTIMONY / WITNESS**

Planning Appeals for Heritage Trust of Nova  
Scotia, Municipality of East Hants, Halifax  
Regional Municipality, Nova Scotia Mink Breeders  
Association, Maskine Developments, Midtown  
Restaurant, and others before NS Utility and  
Review Board and Island Regulatory Commission  
| Expert Witness

Governance and Boundary Review Hearings for  
CBRM, HRM, Richmond County, Annapolis  
County, and Town of Middleton before NS Utility  
and Review Board | Expert Witness

Municipal Reorganization Hearings before  
responsible boards in NS, NL, and PE\* | Expert  
Witness

Planning Appeals for City of Halifax, County of  
Halifax, Town of Bridgewater, Town of Amherst,  
The Armoyan Group, Hammonds Plains citizens,  
Truro Downtown Development Corporation,  
Sobeys Inc., and others before NS Utility and  
Review Board\* | Expert Witness

Expropriation Hearing Dealing with Development  
Potential of Country View Estates in the former  
City of Dartmouth\*, NS | Expert Witness

## **PUBLICATIONS**

Planning for the Ballot Box: Setting Electoral  
Boundaries in Nova Scotia | *Plan Canada* | Fall  
2018

A Ladder of Municipal Integration | *Plan Canada* |  
Fall 2018

Regional Planning in Atlantic Canada's  
Amalgamated Municipalities. *Plan Canada* | 2009.

The Angle on Spring Garden Road. *Plan Canada* |  
2004.

Beyond Survival. *Plan Canada* | 2004.

Go East Young Plan: Regional Planning in Atlantic  
Canada. *Plan Canada* | 1998.

The BASIC Planner. *Plan Canada* | 1987.

Do-it-Yourself Software. *Plan Canada* | 1987.

Information is Their Middle Name. *Plan Canada* |  
1987.

Apportionment of Regional Population Forecasts.  
*Plan Canada* | 1986.

A Whole New Ballgame. *Plan Canada* | 1986.