

July 25, 2023

VIA EMAIL: pjrafuse@irac.pe.ca

Island Regulatory and Appeals Commission
134 Kent Street
National Bank Tower, Suite 501
Charlottetown, PE C1A 7L1

Attention: Philip J. Rafuse, Appeals Administrator

Dear Mr. Rafuse,

Re: Appeal #LA23010 – Randy Pitre v. City of Summerside

Please accept the following in response to the submissions of the Appellant, Mr. Randy Pitre (the "Appellant"), dated July 19th, 2023 on behalf of the Developer, Strategic Holdings Inc.

Strategic Holdings Inc. was incorporated pursuant to the *Companies Act*, R.S.P.E.I. 1988, Cap. C-14, S.4 by Letters Patent on February 15th, 2019, with Nathan Kember ("Mr. Kember") as the President and sole Director. The head office registered was the residential address of Mr. Kember at the time of incorporation, namely 364 Blue Shank Road, Route 107, Wilmot Valley, PE C1N 4J9.

Strategic Holdings Inc. was continued pursuant to the *Business Corporations Act*, R.S.P.E.I. 1988, Cap. B-6.01 by Certificate of Continuance on April 28th, 2023. At the time of continuance, the registered address of Strategic Holdings Inc. was updated to Suite 5, 674 Water Street East, Summerside, PE, C1N 4J1, a building in which Strategic Holdings Inc. owns and operates out of.

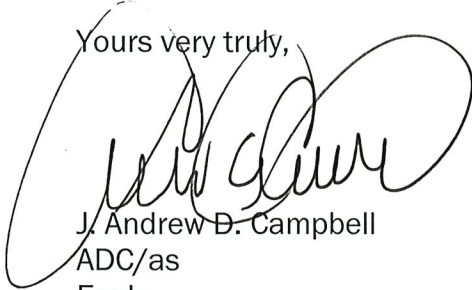
Mr. Kember is also the President and Director of NK Quality Restoration Inc., which was incorporated pursuant to the *Companies Act*, R.S.P.E.I. 1988, Cap. C-14, S.4 by Letters Patent on May 7th, 2014, with Mr. Kember as the President and sole Director. NK Quality Restoration Inc. was continued pursuant to the *Business Corporations Act*, R.S.P.E.I. 1988, Cap. B-6.01 by Certificate of Continuance on May 31st, 2021. The head office of NK Quality Restoration Inc. is located at Suite 5, 674 Water Street East, Summerside, PE C1N 4J1, and operates as a construction company under the trade name Strategic Construction.

J. Andrew D. Campbell | Partner

Direct 902 888 4566 Main 902 888 1033 Fax 902 436 7131 Email adcampbell@coxandpalmer.com
Holman Building, 250 Water Street, Suite 401 Summerside, PE, C1N 1B6

July 25, 2023

Yours very truly,

A handwritten signature in black ink, appearing to read "J. Andrew D. Campbell", is written over the closing text. The signature is fluid and cursive, with a large loop at the end.

J. Andrew D. Campbell
ADC/as
Encls.



Province of Prince Edward Island

Date of Incorporation

February 15, 2019

Registration Number

20323

Business Number

705361319

Certificate of Continuance

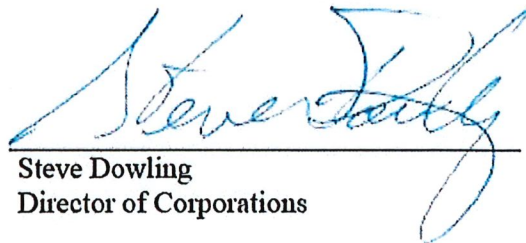
(Business Corporations Act)

To Whom It May Concern:

This is to certify that, according to our records

STRATEGIC HOLDINGS INC.

was continued under the provisions of the
Business Corporations Act (R.S.P.E.I. 1988, Cap. B-6.01) on
April 28, 2023



Steve Dowling
Director of Corporations



Province of Prince Edward Island

Form 4

Letters Patent

(Pursuant to the *Companies Act* R.S.P.E.I. 1988, Cap. C-14, S.4)

No. 20323

Dated February 15, 2019

Letters Patent
incorporating

STRATEGIC HOLDINGS INC.

By the Minister Responsible for the Companies Act

To All to Whom These Presents Shall Come, Greeting:

Whereas, the *Companies Act*, R.S.P.E.I. 1988, Cap. C-14, provides that the Minister may, by letters patent, grant a charter to one or more persons who apply therefor, constituting that person and others who may become shareholders in the company thereby created, a body corporate and politic for any purposes or objects to which the legislative authority of the Legislature extends, except trust companies and insurance companies;

And whereas an application has been filed to incorporate a company pursuant to the provisions of Part I of the *Companies Act*, under the name of

STRATEGIC HOLDINGS INC.

Therefore, the Minister, under the authority of Part I of the *Companies Act*, by these presents, constitutes the applicants and such persons as may hereafter become shareholders in the company hereby created, a body corporate and politic under the above name, with all the rights and powers conferred by the said Act, pursuant to the provisions of the application which is attached hereto and forms part hereof.

Dated at Charlottetown, Prince Edward Island, the 15 day of February, 2019


Deputy Minister



Province of Prince Edward Island

Date of Incorporation

May 07, 2014

Registration Number

17768

Business Number

801902842

Certificate of Continuance


(Business Corporations Act)

To Whom It May Concern:

This is to certify that, according to our records

NK QUALITY RESTORATION INC.

was continued under the provisions of the
Business Corporations Act (R.S.P.E.I. 1988, Cap. B-6.01) on
May 31, 2021



Steve Dowling
Director of Corporations



Province of Prince Edward Island

Form 4

Letters Patent

(Pursuant to the *Companies Act* R.S.P.E.I. 1988, Cap. C-14, S.4)

No. 17768

Dated May 07, 2014

Letters Patent *incorporating*

NK QUALITY RESTORATION INC.

By the Minister Responsible for the Companies Act

To All to Whom These Presents Shall Come, Greeting:

Whereas, the *Companies Act*, R.S.P.E.I. 1988, Cap. C-14, provides that the Minister may, by letters patent, grant a charter to one or more persons who apply therefor, constituting that person and others who may become shareholders in the company thereby created, a body corporate and politic for any purposes or objects to which the legislative authority of the Legislature extends, except trust companies and insurance companies;

And whereas an application has been filed to incorporate a company pursuant to the provisions of Part I of the *Companies Act*, under the name of

NK QUALITY RESTORATION INC.

Therefore, the Minister, under the authority of Part I of the *Companies Act*, by these presents, constitutes the applicants and such persons as may hereafter become shareholders in the company hereby created, a body corporate and politic under the above name, with all the rights and powers conferred by the said Act, pursuant to the provisions of the application which is attached hereto and forms part hereof.

Dated at Charlottetown, Prince Edward Island, the 7 day of May, 2014

Deputy Minister