



## Tignish Co-operative Association

General Manager - Darren MacKinnon

President- Bill Aylward

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PEI Regulatory and Appeals Commission  
5<sup>th</sup> Floor, Suite 501  
National Bank Tower  
134 Kent Street  
Charlottetown, PEI  
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Mr Allison MacEwen,

### Re: Petroleum Product Margin Review

This letter is in response to the Petroleum Product Margin Review that has been commissioned by IRAC to Kalibrate to review the appropriate wholesale and retail margins for gasoline, diesel and furnace oil.

After review of the findings and presentation of the Kalibrate report, it is imperative to offer support. As a retail operation we have seen drastic increases in operating costs, in addition, inclining capital expenditure budgets. This has put the future of many operations in a perilous situation.

The drastic costs of maintaining staff, credit card fees are two key areas which are critical to our customer service program, but largely impacted with the latest inflationary activity of the fuel commodity.

While the recommended increases will be a step in the right direction, I am not completely confirmed that it will completely support the sharp curve in expense and capital investment inflation.

Thank you for the opportunity to provide input.

Regards,

Darren MacKinnon  
General Manager  
Tignish Co-operative Association Limited