



Arne Olson

44 Montgomery Street, Suite 1250, San Francisco, CA 94104
arne@ethree.com



PRINCE EDWARD ISLAND
Regulatory & Appeals Commission
Commission de réglementation et d'appels
ÎLE-DU-PRINCE-ÉDOUARD

RECEIVED: August 10, 2026

ENERGY AND ENVIRONMENTAL ECONOMICS, INC.

San Francisco, CA

Senior Partner

Mr. Olson has over 30 years of experience in energy analysis. He joined E3 in 2002 and became a partner in 2010. Mr. Olson leads E3's Energy Planning and Policy practice area helping clients navigate changes to bulk electric system operations and investment needs brought about by increasing policy and market interest in clean and renewable energy sources. He has led a number of landmark studies of the feasibility and cost of achieving deep decarbonization and high renewable penetration goals, including studies of 100% renewable and net zero energy systems in New England, California, the Pacific Northwest and the Midwest. He consults extensively for utilities, asset owners, project developers and electricity consumers in support of resource planning and commercial transactions involving renewable, conventional and energy storage resources. He also provides technical and strategic support to numerous utility regulators, state agencies and environmental organizations. He is a frequent conference speaker and has provided expert witness testimony in regulatory and legal proceedings in California, Oregon, Montana, Colorado, New Mexico, North Carolina, South Carolina, Georgia, Florida, Alberta, Nova Scotia, New Brunswick, and Ontario. Prior to joining E3 in 2002, he served for six years in the Energy Policy Division of the Washington State Energy Office and its successor agencies.

Mr. Olson has led the development of E3's industry-leading resource planning software including the RESOLVE model that develops optimal portfolios of renewable, conventional and energy storage resources and the RECAP model that calculates Loss-of-Load Probability and related statistics to ensure that power systems can meet load reliably under high renewable penetrations. His clients have included major utilities and market participants across North America including the California Independent System Operator, Pacific Gas and Electric, Southern California Edison, Sacramento Municipal Utilities District, Los Angeles Department of Water and Power, Puget Sound Energy, PacifiCorp, Portland General Electric, the Bonneville Power Administration, NorthWestern Energy, Arizona Public Service, Salt River Project, El Paso Electric, Omaha Public Power District, Xcel Energy, Florida Power & Light, Tampa Electric Company, Nova Scotia Power, NB Power, Manitoba Hydro, SaskPower, Hydro-Quebec TransEnergie, TransElect, Long Island Power Authority, Calpine, NextEra, NRG, TransAlta, and others. He also works extensively with government agencies and industry organizations such as the California Public Utilities Commission, California Energy Commission, Oregon Public Utilities Commission, the Western Electric Coordinating Council, the Western Interstate Energy Board, the New York State Research and Development Authority, Illinois Power Authority, National Association of Regulatory Utility Commissioners, and others.

Electricity Resource Adequacy:

Mr. Olson is a prominent expert on resource adequacy issues and has led many projects that evaluate the need for effective capacity to ensure resource adequacy during the clean energy transition.

Examples include:

- Led a team that performed the widely-cited study *Resource Adequacy and the Energy Transition in the Pacific Northwest* on behalf of 23 electric utilities and a group of independent power producers evaluating near-term resource adequacy needs in the 2025-2030 time period and portfolios for achieving resource adequacy and regional clean energy goals in the longer term 2030-2045 time period.
- Led a team that performed a Planning Reserve Margin and ELCC study on behalf of the Independent Electricity System Operator – Nova Scotia.
- Led a team that performed a Planning Reserve Margin and ELCC study on behalf of Puget Sound Energy and used the study to inform its resource planning and procurement activities.
- Led a team that prepared a report recommending industry best-practice procedural and technical processes for identifying the need for new generating resources on behalf of New Brunswick Power and testified on behalf of the company's application to construct the Renewable Integration and Grid Security project in front of the New Brunswick Energy and Utilities Board.
- Led a team that prepared a widely-cited E3 white paper, *Resource Adequacy for the Energy Transition: A Critical Periods Reliability Framework and its Applications in Planning and Markets*, describing new analytical techniques used by market operators and utilities to address resource adequacy under changing resource portfolios.
- Was one of four independent experts invited to present at a June 5, 2025 workshop on *Evaluating Resource Contributions for Reliability and Capacity Supply Accreditation*, held by the North American Electric Reliability Corporation.
- Led a team that prepared a Planning Reserve Margin and Effective Load-Carrying Capability study for Florida Power & Light and testified on behalf of the company in 2025 in an electric rate case on the company's capacity needs and the contribution of solar, batteries, and thermal generation toward those needs.
- Led a team that prepared an ELCC study for NorthWestern Energy and testified on behalf of the company in 2025 in an electric rate case on the capacity contribution of wind, solar and energy storage resources.
- Led a team that performed a Planning Reserve Margin and ELCC study on behalf of Yukon Energy.
- Led a team that performed a Planning Reserve Margin and ELCC study on behalf of New Brunswick power and utilized those outputs to evaluate the potential value of new nuclear and other forms of generation for the company in the future.
- Led a team that performed a Planning Reserve Margin and ELCC study on behalf of El Paso Electric and used the study to inform its resource planning and procurement activities.
- Advised MISO on need determination and resource accreditation as part of a package of reforms to MISO's Planning Resource Auction.
- Advised the California Public Utilities Commission in developing a proposed Reliable Clean Power Procurement Program that would reform the way the state's Load-Serving Entities procure reliability and clean energy attributes.
- Advised the Public Utilities Commission of Texas on proposed reforms to the ERCOT market to address resource adequacy needs.

- Advised Calpine Corporation on generator accreditation issues for capacity markets in ISO-NE and PJM including addressing thermal generator limitations associated with lack of fuel availability.
- Developed new resource adequacy standards and models for the Hawaiian Electric Company's five island systems.
- Advised the New York Independent System Operator on application of ELCC concepts to renewable resources within the context of NYISO's Installed Capacity (ICAP) market.
- Prepared the study *Resource Adequacy in the Desert Southwest* on behalf of a consortium of Southwest utilities that concluded urgent action is needed to develop new resources to ensure the region can continue to provide reliable power supplies in response to returning electric load growth, planned and anticipated resource retirements, and a changing supply mix.
- Led a team that was retained by NRG and Exelon to develop a concrete proposal for a Load-Serving Entity Reliability Obligation to provide forward price signals necessary to ensure resource adequacy in the Electric Reliability Council of Texas (ERCOT) market.
- Led a team including former U.S. Energy Secretary Ernest Moniz and the Energy Futures Initiative that published *Net Zero New England*, a study of electricity system reliability under economy-wide target of net zero carbon emissions. The study included significant electric load growth due to electrification of transportation and building sector end uses along with the incorporation of vast quantities of solar and wind generation.
- Advised PJM Interconnection on application of ELCC concepts to renewable resources within the context of PJM's Reliability Pricing Model (RPM) forward capacity market.
- Leads a multi-company team that supports the California Public Utilities Commission (CPUC) staff for the Integrated Resource Planning (IRP) Proceeding. The IRP proceeding is considering the need for new capacity resources to ensure resource adequacy in California.
- Prepared a report on regional resource adequacy programs in support of the Northwest Power Pool's effort to stand up such a program in the Pacific Northwest. The study evaluated regional programs operated by each of the major market operators in North America for their potential application to the unique circumstances of the Pacific Northwest.
- Led a team that developed the Renewable Energy Capacity Planning (RECAP) Model, a loss-of-load probability (LOLP) model designed explicitly to measure the need for capacity on highly renewable electricity systems, as well as the contribution of dispatch-limited resources such as wind, solar, energy storage and demand response toward meeting those needs.
- Has led numerous teams that utilized RECAP to calculate resource needs, Planning Reserve Margins (PRMs), and Effective Load-Carrying Capability (ELCC) values for dispatch-limited resources for clients including the California ISO, California PUC, Western Electric Coordinating Councils, Portland General Electric, Hawaiian Electric Company, Los Angeles Department of Water and Power, Sacramento Municipal Utilities District, NorthWestern Energy, Northwest Power Pool, Xcel Energy, NV Energy, El Paso Electric, Nova Scotia Power, Calpine Corporation, and others.
- Evaluated the need for "clean firm" capacity to ensure reliable electric service under 100% carbon reduction scenarios for California, sponsored by the Environmental Defense Fund and the Clean Air Task Force.
- Reviewed Duke Energy Carolinas and Duke Energy Progress's IRPs on behalf of Cypress Creek Renewables and Carolinas Clean Energy Business Association and provided expert witness testimony in North Carolina and South Carolina regarding Duke's resource adequacy studies, the capacity value attributed to solar and battery storage resources, and their incorporation in Duke's capacity expansion modeling.

- Led a project team that evaluated alternative methods for calculating the capacity value of solar resources on behalf of the Oregon Public Utilities Commission staff.
- Led a team in 2019-2020 that utilized RECAP to calculate the capacity contribution of demand response and energy storage resources in California using the ELCC method on behalf of the California ISO.
- Served as expert witness in a wholesale market tariffs case for Nova Scotia Power, considering issues related to effective capacity determination for third-party resources.
- Led a team in 2019 that evaluated what types of resources would be needed to maintain resource adequacy in a deeply-decarbonized, 2050 California electricity system, in a study sponsored by the Calpine Corporation.
- For a group of 13 utilities in the Pacific Northwest, led studies in 2017 and 2018 that examined scenarios achieving 50% renewables and up to 100% carbon reductions across the region, focusing on policy mechanisms to achieve the goals at least cost and on the nature and quantity of complementary resources that are needed to maintain reliable electric service.
- For the Los Angeles Department of Water and Power, led a study that evaluated the reliability implications of closing three in-city natural gas-fired generating stations and replacing them with alternative resource portfolios including new gas, demand response, solar energy, energy storage and new transmission.
- Evaluated flexible capacity needs under high renewable penetration across the Western Interconnection on behalf of the Western Electric Coordinating Council and the Western Interstate Energy Board. The team included technical contributions from E3, NREL and Energy Exemplar.
- Performed analysis on behalf of Calpine and presented to the California Public Utilities Commission (CPUC) to recommend the use of the effective load carrying capability (ELCC) metric in the Resource Adequacy (RA) program for wind and solar resources. The CPUC ultimately adopted this recommendation along with several market design features proposed by E3.

Electricity Resource Planning and Decarbonization:

Mr. Olson has led numerous projects supporting utility system integrated resource planning efforts. Many of these projects have considered the cost, reliability and operational implications of achieving very high levels of renewables. Examples include:

- Leading a team that is performing electricity system modeling and integrated resource planning for the Sacramento Municipal Utilities District.
- Leading a team that is performing electricity system modeling and integrated resource planning for Hawaiian Electric Company.
- Leading a team that is performing electricity system modeling and integrated resource planning for Pedernales Electricity Cooperative.
- Leading a team that is advising Newfoundland and Labrador Hydro on best practices in integrated resource planning.
- Led a team that performed a Planning Reserve Margin and ELCC study on behalf of New Brunswick power and utilized those outputs to evaluate the potential value of new nuclear and other forms of generation for the company in the future.
- Leading a team that is evaluating the potential role of offshore wind in the future energy mix of the Atlantic Canada region on behalf of Net Zero Atlantic.

- Leading a team that is providing a variety of integrated resource planning support for El Paso Electric including a PRM and ELCC study, portfolio optimization and production cost modeling in PLEXOS, RFP and bid evaluation support, resource planning to serve new large loads, and others.
- Advising SaskPower in developing their first integrated system planning process.
- Advising Manitoba Hydro in conducting their first integrated resource plan.
- Advised the Salt River Project in 2023-2024 in conducting their first integrated system plan consisting of generation, transmission, distribution and customer resource planning. E3 helped SRP design and implement the ISP process.
- Evaluated alternative policy options for achieving a deep decarbonization and high penetrations of clean energy resources across the PJM system. The study considers alternative clean energy policy mechanisms and geographic footprints.
- Led a team including former U.S. Energy Secretary Ernest Moniz and the Energy Futures Initiative that evaluated economy-wide deep decarbonization pathways for New England. The *Net Zero New England* study considers alternative scenarios for building decarbonization including High Fuels and High Electrification scenarios, as well as optimal portfolios of electricity resources to meet electric demand reliably while reducing carbon emissions to 2-3 MMT by 2050. Alternative resources considered include onshore and offshore wind, ground-mounted and rooftop solar, imported hydroelectric power, conventional and advanced nuclear power, fossil generation with carbon capture and sequestration, and hydrogen.
- Provided full modeling support for El Paso Electric Company's 2021 IRP including loss-of-load probability modeling to determine EPE's planning reserve margin, portfolio modeling using RESOLVE and PLEXOS, and evaluation of bids from EPE's subsequent all-source RFP.
- Led a team that studied regional transmission and clean energy projects on behalf of four Atlantic Canada provinces, several utilities, and Natural Resources Canada.
- Leads a team that is developed an economy-wide deep decarbonization study for a large, dual-fueled Midwestern utility.
- Provided extensive support for Nova Scotia Power's 2020 Integrated Resource Plan, which seeks to reduce carbon emissions by over 90% by replacing coal generation with a combination of in-province clean energy resources as well as potential clean imports.
- Leads a team at E3 that has supported the California Public Utilities Commission staff since 2014 in developing an electricity Reference System Plan for California and designing and implementing integrated resource planning standards for California load-serving entities.
- For the Sacramento Municipal Utilities District, led the development of their 2018 IRP which considered scenarios and resource portfolios for meeting California's and SMUD's own aggressive renewables goals including 100% renewables by 2040 and provides ongoing IRP and strategic planning support.
- For Xcel Energy, led an effort to support development of Northern States Power's 2018-19 IRP examining high renewable scenarios within the context of the company's stated goal of completely decarbonizing their electric resource portfolio by 2050.
- In 2018, led a study of the value of partially- and fully-dispatchable solar and solar+storage power plants on the Tampa Electric Company (TECO) system. The study was funded by First Solar but it involved extensive participation by a wide range of TECO staff and included detailed TECO power system data. The study was recognized by Public Utilities Fortnightly as among its 2018 Top Innovators and nominated as a finalist for the Smart Electric Power Alliance 2019 Power Players Award in the Change Agent of the Year category, and for the 2019 Platts Global Energy Awards in the Grid Edge category.
- For a group comprising the five largest utilities in California (Los Angeles Department of Water and Power, Pacific Gas and Electric Company, Sacramento Municipal Utilities District, San Diego

Gas & Electric Company, and Southern California Edison), I led a landmark 2014 study of the feasibility, cost implications and complementary measures for achieving 50% renewables by 2030.

- Participated in several other E3 resource planning studies of achieving very high renewable penetrations for the Hawaiian Electric Company, the New York State Energy Research and Development Authority, and several electric utilities in the Southwest.
- For Portland Generic Electric, led a team that evaluated the need for resource adequacy capacity and flexible generation capacity in 2014-2016.
- For the Western Electric Coordinating Council and Western Interstate Energy Board, led teams that assessed electricity-natural gas infrastructure issues with regards to electric sector reliability under a changing resource mix including reduced reliance on coal generation and increased reliance on variable renewables and natural gas generation.
- For the Sacramento Municipal Utilities District, led a team that investigated the capacity contribution of new wind, solar and demand response (DR) resources.
- For the Colorado Public Utilities Commission, assisted in developing long-term scenarios to use across a range of energy infrastructure planning dockets.
- Provided expert testimony in front of the California Public Utilities Commission on rates and revenue requirements associated with several alternative portfolios of demand-side and supply-side resources, on behalf of Pacific Gas and Electric Company, Southern California Edison, and San Diego Gas & Electric.
- Served as lead investigator in assisting the California Public Utilities Commission (CPUC) in its efforts to reform the long-term procurement planning process in order to allow California to meet its aggressive renewable energy and greenhouse gas reduction policy goals.
- On behalf of the CPUC, investigated a number of strategies for achieving a 33% Renewables Portfolio Standard in California by 2020, and estimated their likely cost and rate impacts using the 33% RPS Calculator, a publicly-available spreadsheet model developed for this project.
- Served as lead investigator in developing integrated resource plans for numerous publicly-owned utilities including PNGC Power, Lower Valley Energy, Umatilla Electric Cooperative and Platte River Power Authority.
- Investigated for Bonneville Power Administration (BPA) the economics and feasibility of investing in new, long-line transmission facilities connecting load centers in the Pacific Northwest with remote areas that contain large concentrations of high-quality renewable energy resources. The study informed BPA about cost-effective strategies for procuring renewable energy supplies in order to meet current and potential future renewable portfolio standards and greenhouse gas reduction targets.

Asset Valuation:

- Provides market evaluation and strategic advisory services for numerous asset owners and developers in California, the Southwest and the Pacific Northwest.
- Leads a team that develops medium- and long-term market price forecasts for energy, capacity, ancillary services and renewable energy credits (RECs) under very high renewable energy penetration at various market pricing points in the Western Interconnection.
- Led the team that developed renewable and conventional resource cost and performance characteristics for use in the WECC's Regional Transmission Expansion Planning process.
- On behalf of the Wyoming Governor's Office, developed a model of the cost of developing wind resources in Wyoming relative to neighboring states to inform policy debate regarding taxation. The model included detailed representations of state-specific taxes and capacity factors.

Transmission Planning and Pricing:

- Leading a team that is performing economic studies of new electricity transmission options across the Western Interconnection for the Western Electricity Transmission Consortium (WestTEC), a consortium of electricity utilities administered by the Western Power Pool.
- Performed economic studies for a consortium of entities in Atlantic Canada including utilities, provincial government ministries, and Natural Resources Canada evaluating the potential economic benefits of the Atlantic Loop, a new HVDC transmission project connecting Quebec, New Brunswick and Nova Scotia.
- Provided educational and strategic advisory services to the Natural Resources Defense Council to inform their advocacy around environmentally beneficial transmission in California and the Western Interconnection.
- Provided generation and transmission asset valuation services to a number of utility and independent developer clients.
- Advising transmission developers seeking approval for projects through the CAISO's Transmission Planning Process.
- Served as technical support to the Western Electric Coordinating Council's Scenario Planning Steering Group (SPSG). The SPSG is developing scenarios for long-term transmission planning in the Western Interconnection.
- Led a team that investigated the use of Production Cost Modeling for the purpose of allocating costs of new transmission facilities on behalf of the Northern Tier Transmission Group and contributed to NTTG's Order 1000 compliance filing.
- Served as an expert witness in front of the Alberta Utilities Commission in a case regarding the Alberta Electric System Operator's proposed methodology for allocating Available Transmission Capacity among interties during times of congestion.
- Retained by a consortium of southwestern utilities and state agencies including the Wyoming Infrastructure Authority, Xcel Colorado, Public Service Company of New Mexico, and the Salt River Project to perform an economic feasibility study of the proposed High Plains Express (HPX) transmission project, a roadmap for transmission development in the Desert Southwest and Rocky Mountain regions.
- Conducted numerous screening studies of long-distance transmission lines connecting to remote renewable energy zones for multiple western utilities.
- Assisted in the development of a methodology for evaluating the renewable energy benefits of the Sunrise Powerlink transmission project in support of expert testimony on behalf of the California ISO.
- Assisted British Columbia Transmission Corporation and Hydro-Quebec TransEnergie with open access transmission tariff design.
- Provided assistance to the Seattle City Council to develop guidelines for the evaluation of large electric distribution and transmission projects by Seattle City Light (SCL). Guidelines specified the types of evaluations SCL should perform and the information the utility should present to the City Council when it seeks approval for large distribution or transmission projects.
- Led several periodic studies between 2009 and 2019 to develop generation and transmission capital cost assumptions for use in WECC's Transmission Expansion Planning and Policy Committee (TEPPC) studies.
- Contributed to a study of the benefits of North-South transmission expansion in Alberta on behalf of AltaLink.

- Performed economic studies on behalf of the BC Energy Ministry evaluating the potential benefits of a new transmission path connecting BC to the Pacific Northwest and California.
- Co-authored *Load-Resource Balance in the Western Interconnection: Towards 2020*, a study of west-wide infrastructure needs for achieving aggressive RPS and greenhouse gas reduction goals in 2020 for the Western Electric Industry Leaders (WEIL) Group, comprised of CEOs and executives from a number of utilities through the West, and presented results indicating that developing new transmission infrastructure to integrate remote renewable resources can result in cost savings for consumers under aggressive policy assumptions.

Market Analysis:

- Leads a team that is conducting an extensive modeling effort for a large group of western utilities to evaluate alternative market options available to them including CAISO's Extended Day-Ahead Market (EDAM), SPP's Markets+, and other configurations.
- Supported an effort by Pacific Northwest utilities to evaluate the benefits and costs of regional capacity planning reserve sharing mechanisms.
- Co-led a study for the California Independent System Operator in 2017 to estimate the benefits of forming an organized regional electricity market across much of the Western Interconnection. The study estimated benefits from more efficient capacity expansion, reduced operating reserves, reduced fuel and O&M costs, reduced renewable curtailment, reduced planning reserve margins, and others.
- Led a study for WECC to estimate the benefits of developing a centralized Energy Imbalance Market (EIM) across the Western Interconnection. The study estimated benefits due to increased generation dispatch efficiency resulting from reduced market barriers and increased load and resource diversity among western Balancing Authorities. Led several follow-up studies of alternative Western EIM footprints for potential EIM participants.
- Led a study to estimate the benefits of EIM participation for Seattle City Light and Chelan County Public Utilities District.
- Participated in studies of the benefits of joining the Western EIM for numerous utilities including PacifiCorp, Portland General Electric, Idaho Power, NorthWestern Energy, the Balancing Area of Northern California, Tucson Electric Power, Public Service Company of New Mexico, and the Bonneville Power Administration.
- Represented BC Hydro in RTO West market design process in areas of congestion management, ancillary services, and transmission pricing.

Cost of Service and Rate Design:

- Primary author of an E3 white paper, *Rate Design for the Energy Transition*, published as part of a series on rate design by the Energy Systems Integration Group.
- Testified on behalf of Nova Scotia Power on rate designs for the Company's Back-up and Top-up service provided to wholesale customers who procure a portion of their supplies, including the appropriate rates for such service as well as the terms and conditions under which third-party supplies are deemed "firm" and therefore eligible for demand charge reductions.
- For a medium-sized Northwest public utility district, led a team that analyzed financial risks to native ratepayers of fulfilling service requests for significant new quantities of industrial electric loads.

- For a large Northwest rural electric cooperative, developed a new large load policy to provide electricity service at cost-of-service rates while minimizing upward rate pressure on existing customers.
- For a large Northwest rural electric cooperative, developed a cost-of-service model and redesigned retail electric rates to provide customers with incentives to manage growth in electric loads while equitably allocating benefits from low-cost federal hydropower resources.
- For the British Columbia Hydro and Power Authority, assisted with the developed of Stepped Rates for BC Hydro's large industrial customer class.
- For a medium-sized Northwest rural electric cooperative, led a team that evaluated the rate benefits and rate design options of merging its operations with a neighboring utility.
- For a Northwest generation and transmission cooperative, led a team that evaluated alternative options for structuring pooled generation investments, including design of the pool's wholesale rates to its member cooperatives.
- For a Northwest rural electric cooperative, evaluated the benefits of membership in alternative power pool options, including an evaluation of which design's wholesale rate structure was best suited to the utility's load characteristics.

Energy and Climate Policy:

- Developed policy themes and integrated them into the four long-term planning scenarios under consideration by WECC's Scenario Planning Steering Group.
- Led a team that developed a model of deep carbon dioxide emissions reductions scenarios in the western United States and Canada on behalf of the State-Provincial Steering Committee, a body of western state and provincial officials that provides oversight for WECC.
- Led a study of likely changes to power flows and market prices at western electricity trading hubs following California's adoption of a cap-and-trade system for regulating greenhouse gas emissions in 2013.
- For BC Hydro, evaluated the impact of BC's provincial greenhouse gas reduction policies on future electric load as part of BC Hydro's 2011 Integrated Resource Plan.
- Served as advisor, facilitator and drafter to the Interim Committee in developing Idaho's first comprehensive, statewide energy plan in 25 years. The Interim Committee and subcommittees held 18 days of public meetings and received input from dozens of members of the public in developing state-level energy policy recommendations. This process culminated in Mr. Olson drafting the 2007 Idaho Energy Plan, which was approved by the Legislature and adopted as the official state energy plan in March 2007.
- Developed a model that forecasted renewable and conventional generating resources in the WECC region in 2020 as part of an E3 project to advise the California Public Utilities Commission, California Energy Commission and California Air Resources Board about the cost and feasibility of reducing greenhouse gas emissions in the electricity and natural gas sectors.

WASHINGTON OFFICE OF TRADE AND ECONOMIC DEVELOPMENT

Senior Energy Policy Specialist

Olympia, WA

1996-2002

- **Electricity Transmission:** Lead responsibility for developing and representing agency policy interests in a variety of regional forums, with a primary focus on pricing and congestion management issues. Lead negotiator on behalf of agency in IndeGO and RTO West negotiations in areas of Congestion Management, Ancillary Services, and Transmission Planning. Participated

in numerous subgroups developing issues including congestion zone definition, nature of long-term transmission rights, and RTO role in transmission grid expansion.

- **Western Regional Transmission Association, 1996-2001:** Member, WRTA Board of Directors. Participated in WRTA Tariff, Access and Pricing Committee. Participated in sub-groups examining “seams” issues among multiple independent system operators in the West and developing a proposal for tradable firm transmission rights in the Western interconnection.
- **Wholesale Energy Markets:** Monitored and analyzed trends in electricity, natural gas and petroleum markets. Editor and principal author of *Convergence: Natural Gas and Electricity in Washington*, a survey of the Northwest’s natural gas industry in the wake of the extreme price events of winter 2000-2001, and on the eve of a significant increase in demand due to gas-fired power plants. Authored legislative testimony on the ability of the Northwest’s natural gas industry to meet the demand from new, gas-fired power plants.
- **Electricity Restructuring:** Co-authored Washington Electricity System Study, a legislatively mandated study of Washington’s electricity system in the context of ongoing trends and potential methods of electric industry restructuring. Authored legislative testimony on the impact of restructuring on retail electricity prices in Washington, electric industry restructuring and Washington’s tax system, and the interactions between restructured electricity and natural gas markets.
- **Energy Data:** Managed three-person energy data team that collected and maintained a repository of state energy data. Developed Washington’s Energy Indicators, a series of policy benchmarks and key trends for Washington’s energy system; second edition published in January 2001.

DECISION ANALYSIS CORPORATION OF VIRGINIA

Associate

Vienna, VA

1993-1996

- **Energy Modeling and Analysis:** Developed energy demand forecasting models for Energy Information Administration’s National Energy Modeling System. Results are published each year in EIA’s Annual Energy Outlook.

Education

University of Pennsylvania

Institut de Francais du Petrole

M.S., International Energy Management & Policy

Philadelphia, PA

Rueil-Malmaison, France

University of Washington

B.S., Mathematical Sciences, B.S. Statistics

Seattle, WA

Awards and Recognition

Energy Systems Integration Group, 2024 Excellence Award “for a broad range of innovative pathways to align customer pricing with grid needs.”

Energy Systems Integration Group, 2023 Excellence Award “for leadership in the evolution and applications of tools and methodologies to enable utilities to decarbonize their systems.”

Public Utilities Fortnightly Top Innovators 2018. E3’s 2018 study *Investigating the Economic Benefits of Flexible Solar Power Plant Operation* was recognized by Public Utilities Fortnightly leading to an award for the project sponsors.

Podcasts and Interviews

1. April 23, 2026, *Inside Olympia - Looming Energy Risks in the Northwest*, hosted by Austin Jenkins, <https://tvw.org/video/inside-olympia-looming-energy-risks-in-the-northwest-2026041173/?eventID=2026041173>
2. January 27, 2026, *University of Pennsylvania, Kleinman Center for Energy Policy Podcast Energy Policy Now*, hosted by Andy Stone, <https://kleinmanenergy.upenn.edu/commentary/podcast/planning-the-grid-in-an-age-of-uncertain-demand-growth/>
3. September 2, 2025, *Energy NewsData’s People in Power Podcast Episode 16: Western Reliability Roundup*, hosted by Jason Fordney and Abigail Sawyer, https://www.newsdata.com/podcasts/people_in_power/people-in-power-episode-16-western-reliability-roundup-with-arne-olson-of-e3/audio_355387e9-1623-41ab-a6bc-c4f51cecc705.html
4. March 25, 2025, *USEA Power Sector Podcast Episode 124*, <https://events.usea.org/events/usea-power-sector-podcast-episode-124-energy-and-environmental-economics-senior-partner-arne-olson>
5. December 22, 2022, *Public Power Underground*, hosted by Paul Dockery, <https://music.youtube.com/podcast/VZx82Zy-w1q>
6. May 14, 2021, *Energy Solutions Ep. 2: How Fast Can We Build a Cleaner Electric Grid?* Hosted by Todd Snitchler, <https://epsa.org/energy-solutions-ep-2-how-fast-can-we-build-a-cleaner-electric-grid/>
7. June 12, 2019, *Energy Tradeoffs Podcast #23, Modeling Decarbonization in the West*, hosted by David Spence, <https://www.energytradeoffs.com/2019/06/12/arne-olson-modeling-a-reliable-green-transition/>
8. January 23, 2019, *The Energy Transition Show Episode #87, The Value of Flexible Solar*, hosted by Chris Nelder, <https://xenetwork.org/ets/guests/arne-olson/>

Expert Witness Testimony

1. *New Brunswick Energy and Utilities Board, 2026, testified on behalf of New Brunswick Power regarding process for determining the need for new generating capacity and loss-of-load*

probability modeling conducted by E3 to calculate the capacity contribution of various resource types toward meeting the company's resource adequacy needs, in support of the company's application to construct the Renewables Integration and Grid Security power plant project. The project was approved by the Board.

- 2. Florida Public Service Commission, 2025, testified on behalf of Florida Power and Light regarding loss-of-load probability modeling conducted by E3 to calculate the company's need for generating capacity and the contribution of various resource types toward meeting those needs, in support of a rate case application. The case resulted in Commission approval of FPL's rate case settlement with a majority of the parties.*
- 3. Montana Public Service Commission, 2025, testified on behalf of NorthWestern Energy regarding loss-of-load probability modeling conducted by E3 to calculate the capacity contribution of various resource types toward meeting the company's resource adequacy needs, in support of a rate case application.*
- 4. Montana Public Service Commission, 2024, testified on behalf of NorthWestern Energy regarding avoided capacity costs from Qualifying Facilities in a Public Utility Regulatory Policies Act (PURPA) tariff application.*
- 5. Georgia Public Service Commission, 2024, testified on behalf of the Southern Renewable Energy Alliance regarding capacity accreditation, capacity expansion modeling, and transmission planning for Georgia Power's 2023 Integrated Resource Plan Update.*
- 6. South Carolina Public Service Commission, 2023, testified on behalf of Carolinas Clean Energy Business Association regarding capacity accreditation and integration costs of solar and storage resources for Santee Cooper's 2023 Integrated Resource Plan.*
- 7. District Court of Denver, Colorado, 2023, testified on behalf of Xcel Energy in a civil case related to Xcel's planned early closure of the Comanche 3 coal-fired power plant in Pueblo, Colorado.*
- 8. Colorado Public Utilities Commission, 2023, testified on behalf of Black Hills Energy regarding resource adequacy and resource portfolio modeling in support of its Energy Resource Plan.*
- 9. Georgia Public Service Commission, 2022, testified on behalf of the Georgia Large-Scale Solar Association regarding capacity credits and integration costs attributable to solar and hybrid solar-storage resources in Georgia Power's 2022 Integrated Resource Plan.*
- 10. Colorado Public Utilities Commission, 2021, testified on behalf of the Colorado Independent Energy Association regarding the benefits of Xcel Energy's proposed Colorado Pathways Project, and new transmission investment in general, for Colorado electric ratepayers in achieving Colorado's clean energy goals. The Commission approved Xcel's application to construct the project.*
- 11. Nova Scotia Utility and Review Board, 2021, testified on behalf of Nova Scotia Power regarding rate designs for the Company's Back-up and Top-up service provided to wholesale customers who procure a portion of their supplies, including the appropriate rates for such service as well as the terms and conditions under which third-party supplies are deemed "firm" and therefore*

eligible for demand charge reductions. The Board adopted Nova Scotia Power's position in each of the areas in which I testified.

- 12. South Carolina Public Service Commissions, 2021, testified on behalf of the Carolinas Clean Energy Business Association regarding Duke Energy Carolinas and Duke Energy Progress's resource adequacy studies, the capacity value attributed to solar and battery storage resources, and their incorporation in Duke's capacity expansion modeling in their 2020 IRP processes.*
- 13. Ontario Superior Court of Justice, 2021, testified on behalf of the Province of Ontario regarding Ontario's Feed-in Tariff policies and the resulting renewable energy contracts. The Court found on behalf of the Province in each area.*
- 14. Georgia Public Service Commission, 2020, testified on behalf of the Georgia Large-Scale Solar Association, Georgia Power's Capacity and Energy Payments to Cogenerators Under PURPA and Georgia Power Company's Green Energy Program.*
- 15. New Mexico Public Regulation Commission, 2020, testified on behalf of El Paso Electric Company regarding independent analysis that E3 performed of the Company's selection of solar, energy storage and new gas resources stemming from its 2018 all-source capacity solicitation.*
- 16. Georgia Public Service Commission, 2019, testified on behalf of the Georgia Large-Scale Solar Association in Georgia Power's Integrated Resource Plan (IRP) proceeding regarding the quantity of large-scale solar energy that Georgia Power could procure in order to maximize customer benefits.*
- 17. Oregon Public Utilities Commission, 2017, testified on behalf of Commission staff regarding methodologies for assessing the value of customer-owned solar resources.*
- 18. Oregon Public Utilities Commission, 2016, testified on behalf of Portland General Electric Company regarding methodologies for assessing the capacity contribution of variable renewable energy resources.*
- 19. Province of Ontario, Commercial Arbitration, 2015, testified regarding policies related to renewable energy procurement and determination of available transmission capacity. The Arbitrator found on behalf of the Province in each of the areas in which I testified.*
- 20. California Energy Commission, 2014, testified on behalf of Abengoa and BrightSource Energy regarding the cost and feasibility of distributed generation and energy storage alternatives to a large, concentrating solar power plant project in the context of a power plant siting case.*
- 21. California Energy Commission, 2013, testified on behalf of BrightSource Energy regarding the cost and feasibility of distributed generation alternatives to a large, concentrating solar power plant project in the context of a power plant siting case.*
- 22. Alberta Electric Utilities Commission, 2012, testified on behalf of Powerex Corporation reviewing industry practices regarding treatment of existing transmission capacity, in the case when new transmission lines are interconnected.*

23. California Public Utilities Commission, 2011, provided testimony on behalf of Pacific Gas and Electric Company, Southern California Edison Company, and San Diego Gas & Electric Company regarding cost, revenue requirement, average retail rates, and cost of carbon reductions from alternative resource portfolios in the Long-Term Procurement Planning Proceeding.
24. California Public Utilities Commission, 2010, testified on behalf of BrightSource Energy and First Solar regarding the need for the he Eldorado-Ivanpah Transmission Project (EITP) proposed by Southern California Edison (SCE) to help integrate over 1000 MW of utility-scale solar generation.
25. California Energy Commission, 2010, testified on behalf of BrightSource Energy regarding the cost and feasibility of distributed generation alternatives to a large, concentrating solar power plant project in the context of a power plant siting case. The case successfully resulted in a site license for the Ivanpah Solar Generating Station.

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68. Study of Electricity Taxation, contributing author. Washington Department of Revenue, December 1999. <http://www.energy.cted.wa.gov/papers/taxstudy.doc>
69. Washington Energy Indicators, author. Washington Department of Community, Trade and Economic Development, February 1999. <http://www.energy.cted.wa.gov/Indicators99/Contents.htm>

70. *Washington State Electricity Study*, contributing author. Washington Department of Community, Trade and Economic Development and Washington Utilities and Transportation Commission, January 1999. <http://www.energy.cted.wa.gov/6560/finalapp.htm>
71. *Our Energy Future: At a Crossroads*. 1997 Biennial Energy Report, contributing author. Washington Department of Community, Trade and Economic Development, January 1997. <http://www.energy.cted.wa.gov/BIENREPO/CONTENTS.HTM>
72. *Washington State Energy Use Profile 1996*, contributing author. Washington State Energy Office, June 1996. <http://www.energy.cted.wa.gov/FILES/PRFL/BASE02.HTM>
73. *Model Documentation Report: Transportation Sector Model of the National Energy Modeling System*, contributing author. Decision Analysis Corporation of Virginia. Prepared for Energy Information Administration, March 1994.

Selected Public Presentations

1. “Resource Adequacy and the Energy Transition in the Pacific Northwest: Results from Phase 2”, Montana Energy and Telecommunications Interim Committee Meeting, July 16, 2026
2. “Resource Adequacy and the Energy Transition in the Pacific Northwest: Results from Phase 2”, Mid-Columbia Seminar, Wenatchee, Washington, July 15, 2026
3. “Resource Adequacy and the Energy Transition in the Pacific Northwest: Phase 2 Results”, Washington Utilities and Transportation Commission and Washington Department of Commerce, Resource Adequacy Meeting, RCW 19.280.065, Docket UE-210096, Lacey, Washington, June 22, 2026
4. “Resource Adequacy and the Energy Transition in the Pacific Northwest: Results from Phase 2”, Montana Governor’s Energy Task Force, June 17, 2026
5. “Resource Adequacy and the Energy Transition in the Pacific Northwest: Results from Phase 2”, Washington Energy Facility Site Evaluation Council, Monthly Council Meeting, June 17, 2026
6. “Western Electricity Market Update”, Sacramento Municipal Utilities District Board of Directors Meeting, Sacramento, California, June 8, 2026
7. “Resource Adequacy and the Energy Transition in the Pacific Northwest: Results from Phase 2”, Northwest Gas Association Annual Energy Conference, Sunriver, Oregon, June 3, 2026
8. “Seeking Precision in Clean Energy Accounting: the Quest for the Holy Grail”, 2026 CalCCA Annual Conference, Sacramento, California, May 13, 2026
9. “Resource Adequacy and the Energy Transition in the Pacific Northwest: Results from Phase 2”, Public Power Council Annual Meeting, Portland, Oregon, May 6, 2026

10. *"Resource Adequacy in Electric Power Systems", Wisconsin Public Utility Institute, Regional Transmission Organization Fundamentals, Madison, Wisconsin, April 13, 2026*
11. *"Application of the Critical Periods Reliability Framework in Long-term Capacity Expansion Modeling", Energy Systems Integration Group, Spring Technical Workshop, Tucson, Arizona, March 18, 2026*
12. *"Resource Adequacy and the Energy Transition in the Pacific Northwest: Phase 1 Study – Near-Term Energy and Capacity Needs", Western Systems Power Pool Spring 2026 Operating Committee Meeting, Lake Tahoe, California, March 12, 2026*
13. *"Energy by the Numbers – The Path to 2045", California Clean Energy Symposium, Sacramento, California, February 2, 2026*
14. *"Keeping the Lights and Heat on for Northwest Residents & Businesses: Phase 1 Study – Meeting Our Growing Energy Demands", Washington Senate Environment, Energy & Technology Committee, Olympia, Washington, December 5, 2025*
15. *"Resource Adequacy for the Energy Transition: A Critical Periods Reliability Framework and its Applications in Planning and Markets", Energy Systems Integration Group Fall Technical Workshop, Philadelphia, Pennsylvania, October 28, 2025*
16. *"State of the Market and the Future of Storage in California", California Energy Storage Alliance, 16th Annual Market Development Forum, San Diego, California, October 14, 2025*
17. *"Resource Adequacy and the Energy Transition in the Pacific Northwest: Phase 1 Results", Pacific Northwest Utilities Conference Committee and Northwest Gas Association, Regional Energy Symposium, Portland, Oregon, October 9, 2025*
18. *"Resource Adequacy and the Energy Transition in the Pacific Northwest: Phase 1 Results", Committee on Regional Electric Power Cooperation and Western Interconnection Regional Advisory Body, Fall 2025 Joint Meeting, Portland, Oregon, October 1, 2025*
19. *"Resource Adequacy and the Energy Transition in the Pacific Northwest: Phase 1 Results", Washington Utilities and Transportation Commission and Washington Department of Commerce, Resource Adequacy Meeting, RCW 19.280.065, Docket UE-210096, Lacey, Washington, September 22, 2025*
20. *"Now what? Progress and Headwinds on the Path Forward: State of the California Electricity Market", Independent Energy Producers Association (IEPA) Annual Meeting, Fallen Leaf Lake, California, September 16, 2025*
21. *"Resource Adequacy and the Energy Transition in the Pacific Northwest: Phase 1 Results", Northwest and Intermountain Power Producer Coalition Annual Meeting, Union, Washington, September 8, 2025*

22. *"Interregional Transmission in the West", Energy NewsData 2025 Western Energy Summit, Boise, Idaho, August 21, 2025*
23. *"A Critical Periods Reliability Framework and its Application in Optimal System Planning: What Does Effective Integration of RA and Capacity Expansion Planning Look Like?" Electric Power Research Institute, Resource Adequacy Forum Webinar, July 18, 2025*
24. *"Resource Adequacy and the Energy Transition in the Pacific Northwest: Introduction to new E3 study", Pacific Northwest Utilities Conference Committee Board Meeting, July 11, 2025*
25. *"A Critical Periods" Reliability Framework, North American Electric Reliability Corporation, Evaluating Resource Contributions for Reliability and Capacity Supply Workshop, Washington, DC, June 5, 2025*
26. *Renewables Portfolio Standards: What are They Good For? New England Conference of Public Utilities Commissioners Symposium, Mystic, Connecticut, May 19, 2025*
27. *Capacity Accreditation and Forward Hedging, Future Power Markets Forum, May 8, 2025*
28. *California CCAs: Celebrating Success and Preparing for an Uncertain Future, Keynote address, CalCCA Annual Meeting, Irvine, California, April 29, 2025*
29. *Unlocking the Flexibility Value of Dispatchable Resources with multi-stage PLEXOS ST modeling, Xcelerate Case Study Presentation, Phoenix, Arizona, April 8, 2025*
30. *Decarb and Dams: Environmental Tradeoffs in Meeting the Northwest's Clean Energy Goals, Whitman College Community Event, Walla Walla, Washington, February 13, 2025*
31. *State of the Market: Pacific Northwest, Electric Power in the West, Law Seminars International, Seattle, Washington, January 24, 2025*
32. *The Role of Clean Energy Attribute Certificates in Reducing Carbon Emissions, GHG Accounting and Reporting in Western States, Western Interstate Energy Board Webinar, December 16, 2024*
33. *Consequential Impacts of Voluntary Clean Energy Procurement, American Council On Renewable Energy (ACORE), October 24, 2024*
34. *The Increasing Importance of Integrating System Planning, Breakthrough Energy/Energy Systems Integration Group/Global Power System Transformation Consortium, Integrated Planning Workshop, Providence, Rhode Island, October 21, 2024*
35. *State of the Market: Pacific Northwest, Renewable Northwest Fall Member Retreat, Skamania Lodge, Washington, October 15, 2024*
36. *Integrated System Planning: From Vision to Reality, ISP Webinar Series, Energy and Environmental Economics (E3), September 26, 2024*

37. *State of the California Electricity Market, Independent Energy Producers Association Annual Meeting, Fallen Leaf Lake, California, September 24, 2024*
38. *Consequential Impacts of Voluntary Clean Energy Procurement, Clean Energy Buyers Association, September 10, 2024*
39. *Consequential Impacts of Voluntary Clean Energy Procurement, Mid-Columbia Seminar, Wenatchee, Washington, July 31, 2024*
40. *Integrated System Planning: A New Planning Paradigm, ISP Webinar Series, Energy and Environmental Economics (E3) and Salt River Project (SRP), July 29, 2024*
41. *Scalable Markets for the Energy Transition: A Blueprint for Wholesale Electricity Market Reform, Energy Systems Integration Group Forecasting and Markets Workshop, Salt Lake City, Utah, June 12, 2024*
42. *Planning a Smooth Transition: How to Achieve Deep Decarbonization While Keeping the Lights on, the Heaters Cranking, and Electricity Bills Affordable, North American Energy Marketers Association 2024 Spring Conference, Palm Springs, California, April 24, 2024*
43. *“Perfect Capacity” and Other Design Considerations for Accreditation, NARUC Bulk Power System Learning Module Accounting for a Changing Resource Mix: The Latest Developments in Capacity Accreditation, April 2, 2024*
44. *“Accounting for Clean Energy and Carbon: Why Simpler is Sometimes Better, or In Defense of the Humble REC”, The Energy Authority 2024 Energy Symposium, Atlantic Beach, Florida, March 6, 2024*
45. *“Accounting for Clean Energy and Carbon: Why Simpler is Sometimes Better, or In Defense of the Humble REC”, Pacific Northwest Utility Conference Committee, Portland, Oregon, February 9, 2024*
46. *“Supply and Demand in the Western Interconnection”, Law Seminars International, Electric Power in the West, Seattle, Washington, January 26, 2024*
47. *“California’s Pathway to 2045”, Silicon Valley Clean Energy Reflect and Recharge Event, Cupertino, California, December 13, 2023*
48. *“Are Markets Up to the Decarbonization Challenge?”, Energy Bar Association Annual Economics and Law Forum, October 27, 2023, Calgary, Alberta*
49. *“Realistic modeling of sub-hourly flexibility and energy storage in resource planning”, Energy Systems Integration Group 2023 Fall Technical Workshop, October 25, 2023, La Jolla, California*
50. *“Clean and Reliable: Ensuring Reliability During the Energy Transition”, CREPC/WIRAB Meeting, Seattle, Washington, October 5, 2023*

51. *"Western Regional Markets: The Long and Winding Roads", CREPC/WIRAB Meeting, Seattle, Washington, October 4, 2023*
52. *"Electric Utility Integrated Resource Planning Best Practices", Montana Legislature, Select Committee on Energy Resource Planning and Acquisition, September 29, 2023*
53. *"Variability, Uncertainty, and Climate: Turning Up the Heat on Electric Utilities", Idaho Power Board of Directors, Boise, Idaho, September 21, 2023*
54. *"State of the California Market", Independent Energy Producers Association Annual Meeting, invited speaker, Fallen Leaf Lake, California, September 18, 2023*
55. *"The Clean Energy Frontier: Exploring Innovative Solutions", panel discussion, 3CE Annual Meeting, Paso Robles, California, September 13, 2023*
56. *"WRAP And the Role of Resource Adequacy Markets", Western Power Pool Board Workshop, July 31, 2023*
57. *"Supply and Demand in the Western Interconnection: The Impact of Climate and Climate Policy", Northwest Gas Association/Association of Western Energy Consumers, Sunriver, Oregon, June 8, 2023*
58. *"Resource Adequacy in a Decarbonizing Electricity Grid", Organization of MISO States Resource Adequacy Summit 2.0, St. Louis, Missouri, May 16, 2023*
59. *"Resource Accreditation Best Practices", ESIG Market Design Workshop, Arlington, Virginia, February 28, 2023*
60. *"Supply and Demand in the Western Interconnection: The Impact of Climate and Climate Policy", Law Seminars International, Electric Power in the West, Seattle, Washington, January 26, 2023*
61. *"Risks, Uncertainties, and Planning Focal Points", Northwest Public Power Association Power Supply Conference, Portland, Oregon, December 7, 2022*
62. *"Maintaining Resource Adequacy on a Changing Electricity System", California Energy Commission, Western Electricity System Integration Workshop, Sacramento, California, December 2, 2022*
63. *"Reliability in a Decarbonizing Electricity Grid", Massachusetts Institute of Technology, Center for Energy and Environmental Policy Research, Fall 2022 Research Workshop, Cambridge, Massachusetts, November 18, 2022*
64. *"Resource Adequacy Challenges and Their Application in Capacity Expansion Modeling", Energy Exemplar Xcelerate 2022, Dallas, Texas, November 3, 2022*

65. *"Aligning Retail Rates with the Needs of Transitioning Power Systems", Energy Systems Integration Group, Minneapolis, Minnesota, October 25, 2022*
66. *"Capacity Expansion Modeling and Transmission Planning – the E3 Experience", Energy Systems Integration Group, Minneapolis, Minnesota, October 24, 2022*
67. *"State of the California Market", Independent Energy Producers Association Annual Meeting, invited speaker, Fallen Leaf Lake, California, September 27, 2022*
68. *"Capacity Markets in the Western Context", Northwest and Independent Power Producer Coalition Annual Meeting, invited panelist, Alderbrook Resort, Washington, September 13, 2022*
69. *Federal Energy Regulatory Commission Technical Conference on Increasing Real-time and Day-ahead Market and Planning Efficiency Through Improved Software, "Using E3's RESERVE Machine Learning Model to Advance the Calculation of Subhourly Ancillary Services Needs in Deeply Renewable Grids", June 23, 2022*
70. *"Dynamic Reserve Calculation with E3's RESERVE Model," Energy Systems Integration Group: Meteorology and Market Design for Grid Services Workshop, Denver, Colorado, June 8, 2022*
71. *"Transmission Planning Overview", Washington Transmission Corridors Working Group, June 8, 2022*
72. *"Scalable Markets for the Energy Transition: A Blueprint for Wholesale Electricity Market Reform", NewsData and CJB Energy Economics, Western Electric System Transformation: Connecting The WEST, February 25, 2022*
73. *Federal Energy Regulatory Commission, Technical Conference Regarding Energy and Ancillary Services Markets, invited panelist on "Revising RTO/ISO market models, optimization, and other software elements to address operational flexibility needs", October 12, 2021*
74. *"All Hands on Deck: State of the Market in California", Independent Energy Producers Association Annual Meeting, invited speaker, Fallen Leaf Lake, California, September 21, 2021*
75. *"Scalable Markets for the Energy Transition: A Blueprint for Wholesale Electricity Market Reform", Northwest and Intermountain Power Producer Coalition Annual Meeting, Union, Washington, September 13, 2021*
76. *"Climate Change and the Energy Transition: Our Energy Infrastructure at a Crossroads", Pacific Northwest Economic Region Annual Summit Plenary Session: Overview of our Regional Infrastructure and Policy Landscape, invited speaker, August 17, 2021*
77. *"Benefits of Nuclear Energy in Achieving Zero Emissions in the Pacific Northwest", National Association of Regulatory Utility Commissioners Nuclear Energy Partnership August Webinar, invited speaker, August 6, 2021*

78. *Northwest Power Pool Resource Adequacy Symposium, "Report From the Region", invited panelist, August 3, 2021*
79. *"Scalable Markets for the Energy Transition: A Blueprint for Wholesale Electricity Market Reform", IEEE Power and Energy Society General Meeting Super Session, Impact of Climate Change on the Power Grid, invited panelist, July 29, 2021*
80. *OurEnergyPolicy Energy Leaders Webinar Series: Proposed Federal Clean Energy Standards, invited panelist, July 28, 2021, <https://www.ourenergypolicy.org/the-proposed-federal-clean-energy-standard/>*
81. *"Opportunities and Challenges in Achieving Pacific Northwest Climate Goals", Oregon Rural Electric Cooperative Association, invited speaker, July 13, 2021*
82. *"Rethinking Resource Adequacy in a Decarbonized World", GridForward Building the Decarbonized Grid Summit, invited panelist, June 9, 2021*
83. *"Green Hydrogen: How Production, Infrastructure and End Uses Will Power an Economic Revolution", Infocast webinar, invited panelist, June 3, 2021*
84. *"Resource Adequacy Challenges in 2021 and Beyond", Energy Systems Integration Group Spring Meeting Plenary Session, invited panelist, April 8, 2021*
85. *"Opportunities and Challenges in Achieving Pacific Northwest Climate Goals", Pacific Northwest Economic Region Forum, invited panelist, March 24, 2021*
86. *"Wholesale Electricity Market Reforms for the Clean Energy Transition: an E3 Perspective", PJM Interconnection Capacity Market Workshop, March 12, 2021*
87. *"Electric Resource Adequacy: California and the West", NewsData and CJB Energy Economics Webinar, invited speaker, January 28, 2021*
88. *"Keeping the Lights on in California", Power Markets Today Webinar, invited panelist, December 2, 2020*
89. *"Resource Adequacy: Now and in the Future", Western Electric Coordinating Council Resource Adequacy Forum, invited speaker, November 18, 2020*
90. *"Accreditation of Dispatch-Limited Resources in Organized Capacity Markets", Organization of PJM States, invited panelist, October 20, 2020*
91. *"The Role of Electricity in Meeting Economy-wide Carbon Goals", Centre for Energy Advancement through Technological Innovation (CEATI), invited panelist, October 15, 2020*
92. *Federal Energy Regulatory Commission, Technical Conference regarding Carbon Pricing in Organized Wholesale Electricity Markets, invited panelist, September 30, 2020*

93. *"California and the Western Market: Trends and Opportunities", opening speaker, Independent Energy Producers Association Annual Meeting, September 23, 2020*
94. *"Decarbonizing the Power System: Summary of Lessons Learned", opening speaker, Columbia University – Johns Hopkins University Future Power Markets Forum, Session 1, June 2, 2020*
95. *"Decarbonizing Electric Power Systems", invited speaker, Minnesota Rural Electric Association Annual Meeting, April 8, 2020*
96. *"Resource Adequacy under High Renewable Penetration", Austin Electricity Conference, invited speaker, Austin, Texas, March 5, 2020*
97. *"Long-Run Resource Adequacy under Deep Decarbonization Pathways for California", invited speaker, California Energy Commission, California Public Utilities Commission and California Air Resources Board SB100 Technologies & Scenarios Workshop, San Francisco, California, November 18, 2019*
98. *"Resource Adequacy in the Pacific Northwest: Summary of existing studies and benefits of a regional program", invited speaker, Northwest Power Pool Resource Adequacy Symposium, Portland, Oregon, October 2, 2019*
99. *"California Energy Outlook: Where Are We?", invited speaker, California Independent Energy Producers Association Annual Meeting, Fallen Leaf Lake, California, September 23, 2019*
100. *"Resource Adequacy in the Pacific Northwest", invited speaker, Northwest and Intermountain Power Producer Coalition Annual Meeting, Union, Washington, September 10, 2019*
101. *"Northwest Resource Adequacy Outlook", invited speaker, Oregon Public Utilities Commission, NW Resource Adequacy Outlook Workshop, Salem, Oregon, May 28, 2019*
102. *"Achieving New York's "Green New Deal" And Deep Decarbonization Of the Electric Sector", invited speaker, Independent Power Producers of New York 33rd Annual Spring Conference, May 8, 2019, Albany, New York*
103. *"Grid Flexible Solar: Leveraging Utility-Scale Solar for Flexible Dispatch & Operations" invited speaker, Committee on Regional Electric Cooperation and Western Interconnection Regional Advisory Board, Salt Lake City, Utah, April 18, 2019*
104. *"Resource Adequacy in a Postmodern World", invited speaker, Committee on Regional Electric Cooperation and Western Interconnection Regional Advisory Board, Salt Lake City, Utah, April 18, 2019*
105. *"The Economic & Business Implications of Energy Storage", invited panelist, Austin Electricity Conference, Austin, Texas, April 4, 2019*

106. *"Resource Adequacy and Planning Reserve Sharing in Bilateral and Organized Markets", invited speaker, Northwest Power Markets Design Informational Seminar, Portland, Oregon, October 24, 2018*
107. *"Future Energy Systems: The Role for Natural Gas in a High-Renewables, Decarbonizing World", invited speaker, Stanford Natural Gas Initiative Symposium, Palo Alto, California, October 16, 2018*
108. *"Charged, Smart and Ready: Getting the most out of new consumer technologies", invited speaker, Northwest and Intermountain Power Producers Coalition Annual Meeting, Alderbrook Resort, Union, Washington, October 9, 2018*
109. *"Getting to 100% 'Clean Energy'", invited speaker, Independent Energy Producers Association's 37th Annual Meeting, Fallen Leaf Lake, South Lake Tahoe, California, October 3, 2018*
110. *"Pacific Northwest Low Carbon Scenario Analyses: Achieving Least-Cost Carbon Emissions Reductions in the Electricity Sector", invited appearance before the Washington State Legislature Energy Supply & Energy Conservation Joint Committee, September 24, 2018*
111. *"Achieving High Renewable Penetration with Grid-Friendly Operations", invited panelist, Austin Electricity Conference, Austin, Texas, April 12, 2018*
112. *"Electric industry trends and their impacts on hydropower", invited speaker, Bonneville Power Administration Strategic Plan Implementation Public Workshop, Portland, Oregon, March 2, 2018*
113. *"Customer Engagement: An Adaptive Survival Strategy for Electric Utilities", invited speaker, Energy NewsData Utility Customer Engagement Conference, Portland, Oregon, November 17, 2017*
114. *"Grid of the Future, Industry of the Future", Platinum Seminar at the Northwest and Intermountain Power Producer Coalition Annual Meeting, Union, Washington, September 11, 2017*
115. *"California's Solar Buildout: Implications for Electricity Markets in the West", invited speaker, EPIS Electric Market Forecasting Conference, Las Vegas, Nevada, September 7, 2017*
116. *"Value of Hydro in a GHG-Constrained World", invited panelist, HydroVision International, Session 1A: How Does Hydro 'Play' in the Energy Playground? Welcome to the New Wild West, Denver, Colorado, June 28, 2017*
117. *"Resource Adequacy and Planning Reserve Margins", invited speaker, Technical Conference on Capacity Planning and Resource Adequacy, Montana Public Service Commission, Helena, Montana, June 8, 2017*

118. *"That Faint Whooshing Sound: California Solar and Changing Western Power Markets", invited speaker, Northwest Power Markets: Mapping the Road Ahead, presented by Energy NewsData and CJB Energy, Portland, Oregon, May 24, 2017*
119. *"Observations on Current Resource Adequacy Practices", invited speaker, Committee for Regional Electric Power Cooperation/Western Interconnection Regional Advisory Body, Boise, Idaho, April 13, 2017*
120. *"Assessing Flexibility Needs in Highly Renewable Systems," invited speaker, Wärtsilä Symposium, Portland, Oregon, September 27, 2016*
121. *"Review: Natural Gas Infrastructure Adequacy in the Western Interconnection," invited speaker, Committee for Regional Electric Power Cooperation/Western Interconnection Regional Advisory Body, San Diego, California, October 31, 2016*
122. *"PATHWAYS to Deep Decarbonization: California", Western Electric Coordinating Council, Transmission Expansion Planning and Policy Committee, Salt Lake City, Utah, August 17, 2016*
123. *"Renewable Euphoria and the 'Big Long': How Renewable Energy Will Impact Western Markets", invited speaker, Mid-C Seminar, Wenatchee, Washington, July 27, 2016*
124. *"The Role of Renewables in Meeting California's Greenhouse Gas Goals", invited speaker, Renewable Energy Integration Summit, San Diego Regional Chamber of Commerce, July 18, 2016*
125. *"Essential Reliability Services", invited panelist, Western Electric Coordinating Council, Western Reliability Summit, Salt Lake City, Utah, May 18, 2016*
126. *"Meeting a 50% RPS for California", invited panelist, Infocast California Energy Summit, Santa Monica, California, May 11, 2016*
127. *"The Future of Resource Planning", invited keynote speaker, Great Plains Institute's e21 Initiative, St. Paul, Minnesota, April 5, 2016*
128. *"Market Driven Distributed Generation in the Western Interconnection", invited panelist, Committee on Regional Electric Power Cooperation biennial meeting, Salt Lake City, Utah, March 22, 2016*
129. *"Is Solar the New Hydro?", invited panelist, Northwest Hydroelectric Association 2016 Annual Conference, Portland, Oregon, February 17, 2016*
130. *"The Role of Energy Storage as a Renewable Integration Solution under a 50% RPS", invited panelist, Joint California Energy Commission and California Public Utilities Commission Long-Term Procurement Plan Workshop on Bulk Energy Storage, Sacramento, California, November 20, 2015*

131. *"Planning for Variable Generation Integration Needs", invited panelist, Utility Variable-generation Integration Group, Operating Impact And Integration Studies Users Group Meeting, San Diego, California, October 13, 2015*
132. *"The Role of Renewables in a Post-Coal World", invited panelist, Energy Foundation, Beyond Coal to Clean Energy Conference, San Francisco, California, October 9, 2015,*
133. *"Implications of a 50% RPS for California", invited panelist, Argus Carbon Summit, Napa, California, October 6, 2015*
134. *"Western EIM: Status Report and Implications for Public Power", Keynote speaker, Large Public Power Council meeting, Seattle, Washington, September 16, 2015*
135. *"California's 50% RPS Goal: Opportunities for Western Wind Developers", Keynote speaker at a meeting of the Wyoming Infrastructure Authority, Berkeley, California, July 28, 2015*
136. *"Western Interconnection Flexibility Assessment", Western Electric Coordinating Council a. Board of Directors, Salt Lake City, Utah, June 24, 2015*
137. *"California's New GHG Goals: Implications for the Western Electricity Grid", invited panelist, National Association of State Energy Officials, Western Regional State and Territory Energy Office Meeting, Portland, Oregon, May 14, 2015*
138. *"Replacing Aging Fossil Generation," invited panelist, Northwest Energy Coalition NW Clean & Affordable Energy Conference, Portland, Oregon, November 7, 2014*
139. *"Investing in Power System Flexibility," invited panelist, State/Provincial Steering Committee & Committee on Regional Electric Power Cooperation System Flexibility Forum, San Diego, California, October 20, 2014*
140. *"Opportunities and Challenges for Higher Renewable Penetration in California", invited panelist, Beyond 33%: University of California at Davis Policy Forum Series, Sacramento, California, October 17, 2014*
141. *"Renewable Curtailment as a Power System Flexibility Resource," Boise State University Energy Policy Research Conference, San Francisco, California, September 4, 2014*
142. *"Natural Gas Infrastructure Adequacy: An Electric System Perspective", Pacific Northwest Utilities Conference Committee Board of Directors, Portland, Oregon, August 8, 2014*
143. *"The Future of Renewables in the American West," invited panelist, Geothermal Energy Association Annual Meeting, Reno, Nevada, August 6, 2014*
144. *"Long-Term Natural Gas Infrastructure Needs", invited panelist, U.S. Department of Energy Quadrennial Energy Review, Public Meeting #7, Denver, Colorado, July 28, 2014*

145. *"Meeting the Demands of Renewables Integration—New Needs, New Technologies, Emerging Opportunities", invited panelist, InfoCast 2nd Annual California Energy Summit, San Francisco, California, May 28, 2014*
146. *"Power System Flexibility Needs under High Renewables", EUCI Utility Resource Planning Conference, Chicago, Illinois, May 14, 2014*
147. *"Natural Gas Infrastructure Adequacy: An Electric System Perspective", Western Interstate Energy Board Annual Meeting, Denver, Colorado, April 24, 2014*
148. *"Power System Flexibility Needs under High RPS", invited panelist, joint meeting of the Committee on Regional Electric Power Cooperation, State-Provincial Steering Committee and Western Interconnection Regional Advisory Body, Tempe, Arizona, March 26, 2014*
149. *"Natural Gas Infrastructure Adequacy: An Electric System Perspective", joint meeting of the Committee on Regional Electric Power Cooperation, State-Provincial Steering Committee and Western Interconnection Regional Advisory Body, Tempe, Arizona, March 25, 2014*
150. *"Investigating a Higher Renewables Portfolio Standard for California", 19th Annual Power Conference on Energy Research and Policy, University of California Energy Institute, Berkeley, California, March 17, 2014*
151. *"Investigating a 50 Percent Renewables Portfolio Standard in California", invited panelist, Northwest Power and Conservation Council, Portland, Oregon, March 12, 2014*
152. *"Investigating a 50 Percent Renewables Portfolio Standard in California", invited panelist, Western Systems Power Pool, Spring Operating Committee Meeting, Whistler, B.C., March 5, 2014*
153. *"Investigating a Higher Renewables Portfolio Standard for California", invited speaker, Western Electric Coordinating Council, Transmission Expansion Planning and Policy Committee, Salt Lake City, Utah, February 25, 2014*
154. *"Investigating a 50 Percent Renewables Portfolio Standard in California", invited speaker, Committee on Regional Electric Power Cooperation, State-Provincial Steering Committee and Western Interconnection Regional Advisory Body, Webinar, February 12, 2014*
155. *"Flexibility Planning: Lessons From E3's REFLEX Model", EUCI Conference on Fast Ramp and Intra-Hour Market Incentives, San Francisco, California, January 29-30, 2014*
156. *"The Effect of High Renewable Penetration on California Markets and Carbon Balance", EUCI Conference on California Carbon Policy Impacts on Western Power Markets, January 27-28, San Francisco, California, 2014*
157. *"Reliance on Renewables: A California Perspective", invited panelist at Harvard Electricity Policy Group, Seventy-Third Plenary Session, Tucson, Arizona, December 13, 2013*

158. *"The Role of Renewables in Meeting Long-Term Greenhouse Gas Reduction Goals", State Bar of California, Energy and Climate Change Conference, Berkeley, California, November 14, 2013*
159. *"Benefits, Costs and Cost Shifts from Net Energy Metering", invited expert panelist at Washington Utilities and Transportation Commission Workshop on Distributed Generation, Olympia, Washington, November 13, 2013*
160. *Pacific Northwest Utilities Conference Committee (PNUCC) California Power Industry Roundtable, invited panelist, Portland, Oregon, September 6, 2013*
161. *"After 2020: Prospects for Higher RPS Levels in California", invited speaker at Northwest Power and Conservation Council's California Power Markets Symposium, Portland, Oregon, September 5, 2013*
162. *"Determining Flexible Capacity Needs for the CAISO Area", invited speaker at Northwest Power and Conservation Council's California Power Markets Symposium, Portland, Oregon, September 5, 2013*
163. *"California Climate Policy and the Western Energy System", invited speaker at the Western Interstate Energy Board annual meeting, Reno, Nevada, June 13, 2013*
164. *"Determining Power System Flexibility Need", EUCI Conference on Resource Planning and Asset Valuation, Westminster, Colorado, May 21, 2013*
165. *"California Policy Landscape and Impact on Electricity Markets", EUCI Conference on Resource Planning and Asset Valuation, Westminster, Colorado, May 21, 2013*
166. *"Determining Power System Flexibility Need", EUCI Conference on Fast and Flexi-ramp Resources, Chicago, Illinois, April 23, 2013*
167. *"State-Provincial Steering Committee WECC Low Carbon Scenarios Tool", 3 Interconnections Meeting, Washington, DC, February 6, 2013*
168. *"Distributed Generation Benefits and Planning Challenges", Committee on Regional Electric Power Cooperation/State-Provincial Steering Committee, Resource Planners' Forum, San Diego, California, October 3, 2012*
169. *"Thoughts on the Flexibility Procurement Modeling Challenge", invited speaker at the California Public Utilities Commission, Long-Term Procurement Planning Workshop, San Francisco, California, September 19, 2012*
170. *"Generation Capital Cost Recommendations for WECC 10- and 20-Year Studies", Western Electric Coordinating Council, Transmission Expansion Planning and Policy Committee, Technical Advisory Subcommittee, Webinar, August 15, 2012*
171. *"Renewable Energy Benefits", California Energy Commission, Integrated Energy Policy Report Workshop, Sacramento, California, April 12, 2012*

172. *"The Role of Policy in WECC Scenario Planning", Western Electric Coordinating Council, Scenario Planning Steering Group, San Diego, CA, November 1, 2011*
173. *"WECC Energy Imbalance Market Benefit Study", Western Electric Coordinating Council, Board of Directors, Scottsdale, Arizona, June 22, 2011*
174. *"Renewable Portfolio Standard Model Methodology and Draft Results", California Public Utilities Commission Workshop, San Francisco, California, June 17, 2010*
175. *"Draft Results from 33% Renewable Energy Standard Economic Modeling", California Air Resources Board Workshop, Sacramento, California, May 20, 2010*
176. *"Market Opportunities for IPPs in the WECC", invited speaker at the Independent Power Producers of British Columbia Annual Meeting, Vancouver, British Columbia, November 2, 2009*
177. *"A Low-Transmission Alternative for Meeting California's 33% RPS Target", EUCI Webinar, July 31, 2009*
178. *"Remote Renewable and Low-Carbon Resource Options for the Pacific Northwest", Center for Research on Regulated Industries Conference, Monterey, California, June 19, 2009*
179. *"Engineers are from Mars, Policy-Makers are from Venus: The Effect of Policy on Long-Term Transmission Planning", invited speaker at the Western Electric Coordinating Council Long Term Transmission Planning Seminar, Phoenix, Arizona, February 2, 2009*
180. *"The Long-Term Path to a Stable Climate, and its Implications for BPA", invited speaker at the Bonneville Power Administration Managers' Retreat, Portland, Oregon, April 29, 2008*
181. *"Load-Resource Balance in the Western Interconnection: Towards 2020", Western Electric Industry Leaders Group, Las Vegas, Nevada, January 18, 2008*
182. *"Integrated Resource Planning for BPA Customers", invited speaker at the Bonneville Power Administration Allocation Conference, Portland, Oregon, September 19, 2006*
183. *"Idaho's Current Energy Picture", Energy, Environment and Technology Interim Committee, Boise, Idaho, July 11, 2006*
184. *"Locational Marginal Pricing – The Very Basics", Committee on Regional Electric Power Cooperation, San Diego, California, April 30, 2002*
185. *"Effect of 2000-2001 Energy Crisis on Washington's Economy", Conference on Business Economics, Seattle, Washington, July 19, 2001*